



Board of Directors Meeting

Meeting Location: 675 41st St. Oakland, CA 94609

Call in Locations:

267 8th St, San Francisco, CA 94103 (Ron)

155 Grand Ave., Oakland CA 94612 (Lucia)

371 30th St, Oakland, CA 94609 (Joy)

360 22nd Street, Oakland CA 94612 (Brianna)

2688 Becard Ct, Pleasanton, CA 94566 (Jessica)

625 Market Street, 7th floor, 94105 (Julie)

Call in number: 641-715-3580, ID# 820-840

May 30th, 2018

7 PM

Vision & Mission

Yu Ming Charter School will provide a challenging and comprehensive education for Kindergarten through 8th grade students, preparing them to be inquisitive and analytic lifelong learners in the 21st Century world. Our mission is:

- *To provide an academically rigorous college preparatory program*
- *To graduate students with bilingual and biliterate skills in Mandarin-Chinese and English*
- *To nurture intellectual curiosity, international perspective and diligence in attaining personal goals*
- *To develop young people with compassion, sound moral character and a sense of responsibility for the community and the environment*

I. Preliminary

- CALL TO ORDER**
- ROLL CALL**
- APPROVAL OF AGENDA**

II. INVITATION TO THE PUBLIC TO ADDRESS THE BOARD

THE ORDER OF BUSINESS MAY BE CHANGED WITHOUT NOTICE

Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

REASONABLE LIMITATIONS MAY BE PLACED ON PUBLIC TESTIMONY

Members of the public are welcome to speak on any agenda or non-agenda items so long as the matter pertains to the domain and jurisdiction of the school board. Public testimony on non-agenda items will be heard at the opening of the meeting. Public testimony on agenda items will take place as each item is presented. The Board's presiding officer reserves the right to impose reasonable time limits on public testimony.

REASONABLE ACCOMMODATION WILL BE PROVIDED FOR ANY INDIVIDUAL WITH A DISABILITY

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III. CONSENT AGENDA (10 mins)

- A. Approval of May 2018 Minutes**

IV. ITEMS OF BUSINESS

- A. Enrollment Expansion Proposals (Eric Peterson) (20 min)**

1. Vote Regarding expanding enrollment by adding a 4th kindergarten class at Yu Ming. Scenarios for consideration include expansion starting in 2018-19, delayed expansion until 2019-20, adding a fourth grade class for one year only, or no expansion at all at this time. Amended versions of these proposals may also be considered in conformance with the Brown Act.

V. REVIEW OF ACTION ITEMS AND FUTURE AGENDA ITEMS

VI. ADJOURNMENT

The meeting was adjourned at _____.

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Board of Directors Meeting
Meeting Location: 675 41st St. Oakland, CA 94609
Call in Location: 4250 Wine Creek Road Healdsburg, CA 95448
Call in number: 641-715-3580, ID# 820-840
May 10th, 2018
6 PM

Vision & Mission

Yu Ming Charter School will provide a challenging and comprehensive education for Kindergarten through 8th grade students, preparing them to be inquisitive and analytic lifelong learners in the 21st Century world. Our mission is:

- *To provide an academically rigorous college preparatory program*
- *To graduate students with bilingual and biliterate skills in Mandarin-Chinese and English*
- *To nurture intellectual curiosity, international perspective and diligence in attaining personal goals*
- *To develop young people with compassion, sound moral character and a sense of responsibility for the community and the environment*

I. Preliminary

A. **CALL TO ORDER @ 6:11 PM**

B. **ROLL CALL**

NAME	PRESENT	ABSENT
Lucia Hwang	X	
Joy Lee	X	
Ron Lewis	X	
Julie Mikuta	X	

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Sonali Nijhawan	X	
Jessica Norman	X	
Eric Peterson	X	
Brianna Swartz	X	
Ethan Warsh	X	

- C. APPROVAL OF AGENDA**
Moved by: Jessica Norman
Motion second by: Julie Mikuta
Result: Approved

II. INVITATION TO THE PUBLIC TO ADDRESS THE BOARD

III. CONSENT AGENDA (10 mins)

- A.** Approval of March 2018 minutes (with correct on audit contract - 1 year not 3 year)
- B.** Approve February and March 2018 check registers
- ~~**C.** Update on Yu Ming's Fundraising activities and progress towards meeting goals~~ Moved to June
Moved by: Ron Lewis
Motion second by: Brianna Swartz
Result: Approved

IV. ITEMS OF BUSINESS

- A.** Principal's report (Principal Park) (15 mins)
 - 1. Includes FSO report - two more meetings in year, FSO planning meeting next Saturday; one final general meeting on 5/23 that's end of year celebration/appreciation

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Lots of school events through end of year as well as professional development for staff. Hiring update - are looking to fill 3 new positions for 2018-19 especially to help with pain points around operations (both day-to-day and strategic longer-term). Presentation on results of surveys (staff/teacher, parent, student). For teachers, strong scores - top improvement area is way to engage and give opinion; teachers have already met to discuss results and potential action steps. Student survey (partnered with Educate78) - no report yet, potentially next week; used Panorama (5th-7th grades). Family survey (Panorama) - to every unique email in database (~500 emails for ~270 families). Family engagement, school climate, school fit - 270 respondents comparable to demographics at YM. Compared to similar schools - area of strength is family engagement (90th percentile), school climate about average (but weaker among Black/AA students), school fit is area of improvement but still in 30th percentile. Action steps for leadership team include initiatives to build better teacher-student relationships and engage students further. For goal setting, leadership has not set specific metrics for how much to improve but select certain areas for desired improvement.

B. Finance Committee (Jessica Norman) (25 mins)

1. Discussion March financial report
2. Discussion 2018-19 draft budget
3. Discussion ExED contract for 2018-19 - changed from voting to discussion item; contingent on approving 4th cohort for kindergarten for 2018-19; deadline for contract is June 30th (after next board meeting). Will likely vote to renew.

C. Diversity and Enrollment Committee (Ron Lewis) (15 mins)

1. Discussion April report on diversity to ACOE
354 applications (total for whole school) for 2018-19 vs ~340 previous year; 22% FRL in applicant pool (decrease vs previous year but still meeting enrollment target of 20%); other efforts by committee are outreach efforts, equity and inclusion trainings; looking to improve in parent volunteer/engagement. Want to not rely on parent volunteers - establish more cohesive school-wide strategy.

D. Facilities Committee (Lucia Hwang) (15 mins)

1. Discussion Facilities Committee Update

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- E. Funds Committee Reports (Eric Peterson) (15 min)
 - 1. Discussion Planning for Capital Campaign

- F. Enrollment Discussion (Eric Peterson) (25 min)
 - 1. Discussion Regarding potentially expanding enrollment by adding a 4th kindergarten class at Yu Ming (this is not up for a vote at this meeting)

- G. Berkeley Board Fellows Report (Stan Hou, Karan Jhavar) (15 min)
 - 1. Discussion Presentation on the strategic planning work conducted by Berkeley Board Fellows (Discussion)

- H. Strategic Planning (Sonali Nijhawan) (25 min)
 - 1. Discussion Feedback from Board members and Board Committees on draft YM identity elements from retreat and draft Mission, Vision, Values statements (25 mins)

V. REVIEW OF ACTION ITEMS AND FUTURE AGENDA ITEMS

VI. **ADJOURNMENT**

The meeting was adjourned at 9:06 PM.

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Board of Directors
May 30, 2018
AGENDA ITEM INFORMATION

Agenda Item	Enrollment Discussion: Potential Enrollment Expansion by adding a 4 th Kindergarten Class
Time Allotted	30 minutes
Background	The Board monitors enrollment through its various Board committees and makes certain enrollment decisions related to its governance role.
Summary	As Yu Ming fully develops into a K-8 school program, it is necessary that the Board determine the optimal enrollment size to support its educational program and maintain fiscal sustainability while taking into account the impact of enrollment changes on variables such as facilities needs, educational program effectiveness, and teacher recruitment. The Board will decide whether to expand Yu Ming's enrollment by considering the following options: 1) add a 4 th kindergarten class starting in the 2018-19 year, 2) delay adding a 4 th kindergarten class until the 2019-20 school year or later 3) add a 4 th kindergarten class for one year only, or 4) no expansion at all at this time.
Type	Vote
Key Questions	What questions do Board members have about the different scenarios related to enrollment expansion at kindergarten and their impact on school budget, facilities needs, and other variables? Is it prudent that the Board decide to expand enrollment at this time?
Attachment	Documents outlining impact of expansion scenarios on school budget and facilities needs.

YU MING CHARTER SCHOOL

Multi-Year Budget Summary

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3 COHORTS

	2017-18	2018-19 Trend	2019-20	2020-21	2021-22	2022-23
Total Enrollment	386	439	468	502	530	554
ADA	374.32	421.44	449.28	481.92	508.80	531.36
% Free and Reduced	14%	14%	14%	14%	14%	14%
% English Language Learners	5%	5%	5%	5%	5%	5%
% Unduplicated Low Income, EL, Foster Youth	17%	14%	14%	14%	14%	14%
INCOME						
8011-8096 · Local Control Funding Formula Revenue	2,925,251	3,458,528	3,768,999	4,147,024	4,493,163	4,813,259
8100-8299 · Other Federal Income	44,625	46,790	52,680	56,160	60,240	63,600
8300-8599 · Other State Income	854,837	884,268	796,696	852,351	898,343	936,935
8600-8799 · Other Income-Local	414,182	369,106	392,659	420,175	442,982	462,264
Grants/Fundraising	743,900	736,550	678,600	727,900	768,500	802,575
8999 · Other Prior Year Adjustments	-	-	-	-	-	-
TOTAL INCOME	4,982,794	5,495,241	5,689,634	6,203,609	6,663,228	7,078,632
EXPENSE						
1000 · Certificated Salaries	2,112,212	2,305,549	2,512,171	2,731,633	2,964,634	3,211,904
2000 · Classified Salaries	452,708	592,051	615,733	640,363	665,977	692,616
3000 · Employee Benefits	581,733	687,917	803,192	907,423	992,881	1,084,313
4000 · Supplies	235,916	247,359	263,700	282,857	298,634	312,221
5000 · Operating Services	1,334,041	1,496,047	1,607,292	1,731,685	1,849,930	1,977,185
6000 · Capital Outlay	-	46,800	46,800	46,800	46,800	46,800
7000 · Other Outgo	-	-	-	-	-	-
TOTAL EXPENSE	4,716,609	5,375,724	5,848,887	6,340,762	6,818,856	7,325,039
NET INCOME	266,185	119,518	(159,253)	(137,152)	(155,628)	(246,407)
Ending Cash Balance	557,234	629,313	471,067	333,780	201,344	(40,775)
Month with Lowest Ending Cash Balance	Nov: \$469,795	Nov: \$11,560	Feb: \$108,820	Feb: (\$ 78,781)	Nov: (\$ 161,570)	Feb: (\$ 411,553)
5% Reserve Goal	235,830	268,786	292,444	317,038	340,943	366,252
Net Income as a Percentage of Expenses	5.6%	2.2%	-2.7%	-2.2%	-2.3%	-3.4%
Ending Cash as a Percentage of Expenses	11.8%	11.7%	8.1%	5.3%	3.0%	-0.6%
Ending Debt Balance		-	-	-	-	-
Per Pupil Revenue	12,909	12,518	12,157	12,358	12,572	12,789
Per Pupil Revenue without Grants/Fundraising	10,982	10,840	10,707	10,908	11,122	11,339
Per Pupil Expense	12,219	12,245	12,498	12,631	12,866	13,234

*ADDITIONAL RENT ADDED IN 2022-23 (\$75K)

YU MING CHARTER SCHOOL

Multi-Year Budget Summary

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4 COHORTS

	2017-18	2018-19 Trend	2019-20	2020-21	2021-22	2022-23
Total Enrollment	386	465	520	580	634	684
ADA	374.32	446.40	499.20	556.80	608.64	656.16
% Free and Reduced	14%	14%	14%	14%	14%	14%
% English Language Learners	5%	5%	5%	5%	5%	5%
% Unduplicated Low Income, EL, Foster Youth	17%	14%	14%	14%	14%	14%
INCOME						
8011-8096 · Local Control Funding Formula Revenue	2,925,251	3,669,391	4,199,829	4,809,356	5,401,713	5,962,176
8100-8299 · Other Federal Income	44,625	46,790	55,800	62,400	69,600	76,080
8300-8599 · Other State Income	854,837	915,929	847,905	979,801	1,068,413	1,149,624
8600-8799 · Other Income-Local	414,182	389,604	433,656	503,183	546,234	585,751
Grants/Fundraising	743,900	774,250	754,000	841,000	919,300	991,075
8999 · Other Prior Year Adjustments	-	-	-	-	-	-
TOTAL INCOME	4,982,794	5,795,963	6,291,189	7,195,740	8,005,259	8,764,706
EXPENSE						
1000 · Certificated Salaries	2,112,212	2,360,549	2,626,571	2,969,585	3,273,971	3,597,957
2000 · Classified Salaries	452,708	592,051	637,733	685,243	734,652	786,038
3000 · Employee Benefits	581,733	703,881	840,753	987,530	1,098,597	1,217,617
4000 · Supplies	235,916	242,659	271,360	302,671	330,851	357,194
5000 · Operating Services	1,334,041	1,510,228	1,666,144	1,937,702	2,233,822	2,414,836
6000 · Capital Outlay	-	46,800	46,800	46,800	46,800	46,800
7000 · Other Outgo	-	-	-	-	-	-
TOTAL EXPENSE	4,716,609	5,456,167	6,089,361	6,929,531	7,718,693	8,420,443
NET INCOME	266,185	339,796	201,828	266,209	286,567	344,263
Ending Cash Balance	557,234	808,317	990,046	1,219,715	1,501,807	1,820,030
Month with Lowest Ending Cash Balance	Nov: \$469,795	Nov: \$4,310	Feb: \$381,545	Feb: \$522,645	Nov: \$758,323	Nov: \$1,025,042
5% Reserve Goal	235,830	272,808	304,468	346,477	385,935	421,022
Net Income as a Percentage of Expenses	5.6%	6.2%	3.3%	3.8%	3.7%	4.1%
Ending Cash as a Percentage of Expenses	11.8%	14.8%	16.3%	17.6%	19.5%	21.6%
Ending Debt Balance		-	-	-	-	-
Per Pupil Revenue	12,909	12,464	12,098	12,406	12,627	12,823
Per Pupil Revenue without Grants/Fundraising	10,982	10,799	10,648	10,956	11,177	11,373
Per Pupil Expense	12,219	11,734	11,710	11,947	12,175	12,320

*ADDITIONAL RENT LINE INCLUDED AS FOLLOWS:

20-21: \$100K

21-22: \$225K

22-23: \$300K

STAFF ADDED ABOVE 3 COHORT MODEL:

+1 Teacher/ year

+1 Aide/ year in 19-20, 20-21, 21-22, 22-23

YU MING CHARTER SCHOOL

Multi-Year Budget Summary

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ADD 4TH COHORT IN 19-20

	2017-18	2018-19 Trend	2019-20	2020-21	2021-22	2022-23
Total Enrollment	386	439	494	554	608	658
ADA	374.32	421.44	474.24	531.84	583.68	631.20
% Free and Reduced	14%	14%	14%	14%	14%	14%
% English Language Learners	5%	5%	5%	5%	5%	5%
% Unduplicated Low Income, EL, Foster Youth	17%	14%	14%	14%	14%	14%
INCOME						
8011-8096 · Local Control Funding Formula Revenue	2,925,251	3,458,528	3,984,691	4,588,944	5,174,847	5,747,245
8100-8299 · Other Federal Income	44,625	46,790	52,680	59,280	66,480	72,960
8300-8599 · Other State Income	854,837	884,268	830,091	937,182	1,025,793	1,107,005
8600-8799 · Other Income-Local	414,182	369,106	413,157	461,172	504,477	544,257
Grants/Fundraising	743,900	736,550	716,300	803,300	881,600	953,375
8999 · Other Prior Year Adjustments	-	-	-	-	-	-
TOTAL INCOME	4,982,794	5,495,241	5,996,919	6,849,878	7,653,198	8,424,841
EXPENSE						
1000 · Certificated Salaries	2,112,212	2,305,549	2,569,371	2,850,609	3,150,236	3,469,272
2000 · Classified Salaries	452,708	592,051	615,733	640,363	687,977	737,496
3000 · Employee Benefits	581,733	687,917	820,683	945,025	1,053,859	1,170,516
4000 · Supplies	235,916	247,359	278,350	312,157	342,584	371,032
5000 · Operating Services	1,334,041	1,496,047	1,655,519	1,931,278	2,156,421	2,341,758
6000 · Capital Outlay	-	46,800	46,800	46,800	46,800	46,800
7000 · Other Outgo	-	-	-	-	-	-
TOTAL EXPENSE	4,716,609	5,375,724	5,986,455	6,726,233	7,437,878	8,136,873
NET INCOME	266,185	119,518	10,464	123,645	215,320	287,968
Ending Cash Balance	557,234	629,313	598,135	691,911	902,776	1,164,036
Month with Lowest Ending Cash Balance	Nov: \$469,795	Nov: \$11,560	Feb: \$64,488	Feb: \$55,211	Nov: \$213,958	Nov: \$412,756
5% Reserve Goal	235,830	268,786	299,323	336,312	371,894	406,844
Net Income as a Percentage of Expenses	5.6%	2.2%	0.2%	1.8%	2.9%	3.5%
Ending Cash as a Percentage of Expenses	11.8%	11.7%	10.0%	10.3%	12.1%	14.3%
Ending Debt Balance		-	-	-	-	-
Per Pupil Revenue	12,909	12,518	12,140	12,364	12,587	12,813
Per Pupil Revenue without Grants/Fundraising	10,982	10,840	10,690	10,914	11,137	11,363
Per Pupil Expense	12,219	12,245	12,118	12,141	12,233	12,375

*ADDITIONAL RENT LINE INCLUDED AS FOLLOWS:
20-21: \$100K

STAFF ADDED ABOVE 3 COHORT MODEL:
+1 Teacher in 2019-20/year

YU MING CHARTER SCHOOL

Multi-Year Budget Summary

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4 COHORT BUBBLE YEAR IN 18-19

	2017-18	2018-19 Trend	2019-20	2020-21	2021-22	2022-23
Total Enrollment	386	465	494	528	556	580
ADA	374.32	446.40	474.24	506.88	533.76	556.32
% Free and Reduced	14%	14%	14%	14%	14%	14%
% English Language Learners	5%	5%	5%	5%	5%	5%
% Unduplicated Low Income, EL, Foster Youth	17%	14%	14%	14%	14%	14%
INCOME						
8011-8096 · Local Control Funding Formula Revenue	2,925,251	3,669,391	3,984,769	4,368,065	4,720,091	5,027,120
8100-8299 · Other Federal Income	44,625	46,790	55,800	59,280	63,360	66,720
8300-8599 · Other State Income	854,837	915,929	826,325	894,970	940,962	979,554
8600-8799 · Other Income-Local	414,182	389,604	413,157	440,673	463,481	482,762
Grants/Fundraising	743,900	774,250	716,300	765,600	806,200	840,275
8999 · Other Prior Year Adjustments	-	-	-	-	-	-
TOTAL INCOME	4,982,794	5,795,963	5,996,351	6,528,588	6,994,093	7,396,431
EXPENSE						
1000 · Certificated Salaries	2,112,212	2,360,549	2,569,371	2,850,609	3,088,369	3,340,588
2000 · Classified Salaries	452,708	592,051	637,733	685,243	734,652	786,038
3000 · Employee Benefits	581,733	703,881	823,262	949,928	1,039,823	1,135,940
4000 · Supplies	235,916	242,659	257,792	275,535	290,147	302,732
5000 · Operating Services	1,334,041	1,510,228	1,619,809	1,792,006	1,933,354	2,058,542
6000 · Capital Outlay	-	46,800	46,800	46,800	46,800	46,800
7000 · Other Outgo	-	-	-	-	-	-
TOTAL EXPENSE	4,716,609	5,456,167	5,954,767	6,600,121	7,133,144	7,670,639
NET INCOME	266,185	339,796	41,584	(71,533)	(139,051)	(274,209)
Ending Cash Balance	557,234	808,317	869,462	794,070	678,245	409,035
Month with Lowest Ending Cash Balance	Nov: \$469,795	Nov: \$4,310	Feb: \$427,205	Feb: \$347,736	Nov: \$297,845	Feb: \$39,287
5% Reserve Goal	235,830	272,808	297,738	330,006	356,657	383,532
Net Income as a Percentage of Expenses	5.6%	6.2%	0.7%	-1.1%	-1.9%	-3.6%
Ending Cash as a Percentage of Expenses	11.8%	14.8%	14.6%	12.0%	9.5%	5.3%
Ending Debt Balance		-	-	-	-	-
Per Pupil Revenue	12,909	12,464	12,138	12,365	12,579	12,763
Per Pupil Revenue without Grants/Fundraising	10,982	10,799	10,688	10,915	11,129	11,313
Per Pupil Expense	12,219	11,734	12,054	12,500	12,829	13,237

*ADDITIONAL RENT LINE INCLUDED AS FOLLOWS:

20-21: \$50K

21-22: \$75K

22-23: \$150K

STAFF ADDED ABOVE 3 COHORT MODEL:

+1 Teacher in 2018-19

+1 Aide/ year in 19-20, 20-21, 21-22, 22-23

Impact of Enrollment Growth Scenarios on Facilities Needs

Expand to 4 Kindergarten Sections starting in 2018-2019

Grade	2018-2019	2019-2020	2020-2021	2021-2022
Campuses	Alcatraz (8+3) MLK (12)	Alcatraz (8+3) MLK (12)	Alcatraz (8+3) MLK (12) Other (6)	Alcatraz (8+3) MLK (12) Other (8)
K	4 x 26 = 104	4 x 26 = 104	4 x 26 = 104	4 x 26 = 104
1	3 x 26 = 78	4 x 26 = 104	4 x 26 = 104	4 x 26 = 104
2	2 x 26 = 52	3 x 26 = 78	4 x 26 = 104	4 x 26 = 104
3	2 x 26 = 52	2 x 26 = 52	3 x 26 = 78	4 x 25 = 102
4	2 x 26 = 50	2 x 25 = 50	2 x 25 = 50	3 x 25 = 75
5	2 x 25 = 50	2 x 24 = 48	2 x 24 = 48	2 x 24 = 48
6	2 x 20 = 40	2 x 22 = 44	2 x 22 = 44	2 x 22 = 44
7	1 x 22 = 22	2 x 19 = 38	2 x 20 = 40	2 x 20 = 40
8	1 x 26 = 26	1 x 22 = 22	2 x 19 = 38	2 x 20 = 40
	19 Classrooms 474 /465	22 Classrooms 540/520	25 Classrooms 610/580	27 Classrooms 661/634

Expand to 4 Kindergarten Sections only in 2018-2019 (Bubble Year)

Grade	2018-2019	2019-2020	2020-2021	2021-2022
Campuses	Alcatraz (8+3) MLK (12)	Alcatraz (8+3) MLK (12)	Alcatraz (8+3) MLK (12) Other (4)	Alcatraz (8+3) MLK (12) Other (6)
K	4 x 26 = 104	3 x 26 = 78	3 x 26 = 78	3 x 26 = 104
1	3 x 26 = 78	4 x 26 = 104	3 x 26 = 78	3 x 26 = 104
2	2 x 26 = 52	3 x 26 = 78	4 x 26 = 104	3 x 26 = 104
3	2 x 26 = 52	2 x 26 = 52	3 x 26 = 78	4 x 25 = 102

4	2 x 26 = 50	2 x 25 = 50	2 x 25 = 50	3 x 25 = 75
5	2 x 25 = 50	2 x 24 = 48	2 x 24 = 48	2 x 24 = 48
6	2 x 20 = 40	2 x 22 = 44	2 x 22 = 44	2 x 22 = 44
7	1 x 22 = 22	2 x 19 = 38	2 x 20 = 40	2 x 20 = 40
8	1 x 26 = 26	1 x 22 = 22	2 x 19 = 38	2 x 20 = 40
	19 Classrooms 474 /465	21 Classrooms 514/494	23 Classrooms 558/528	24 Classrooms 583/559

Expand to 4 Kindergarten Sections in 2019-2020 (Postpone)

Grade	2018-2019	2019-2020	2020-2021	2021-2022
Campuses	Alcatraz (8+3) MLK (12)	Alcatraz (8+3) MLK (12)	Alcatraz (8+3) MLK (12) Other (4)	Alcatraz (8+3) MLK (12) Other (6)
K	3 x 26 = 104	4 x 26 = 104	4 x 26 = 104	4 x 26 = 104
1	3 x 26 = 78	3 x 26 = 78	4 x 26 = 104	4 x 26 = 104
2	2 x 26 = 52	3 x 26 = 78	3 x 26 = 78	4 x 26 = 104
3	2 x 26 = 52	2 x 26 = 52	3 x 26 = 78	3 x 25 = 75
4	2 x 26 = 50	2 x 25 = 50	2 x 25 = 50	3 x 25 = 75
5	2 x 25 = 50	2 x 24 = 48	2 x 24 = 48	2 x 24 = 48
6	2 x 20 = 40	2 x 22 = 44	2 x 22 = 44	2 x 22 = 44
7	1 x 22 = 22	2 x 19 = 38	2 x 20 = 40	2 x 20 = 40
8	1 x 26 = 26	1 x 22 = 22	2 x 19 = 38	2 x 20 = 40
	18 Classrooms 448 /439	21 Classrooms 514/494	24 Classrooms 585/554	26 Classrooms 636/609