# Board of Directors Meeting <br> Meeting Location: 675 41st St. Oakland, CA 94609 <br> May 16th, 2019, 6:00 PM 

Remote Dial-in: (515) 604-9841, Access Code: 943122, Host PIN: 1553 Dial-in Location: 2688 Becard Ct, Pleasanton, CA 94566, Alcine (location TBD)

## Vision \& Mission

As a leader in Mandarin Immersion education, we nurture our inclusive and diverse community to become empowered, engaged, and outstanding global citizens.


## I. Preliminary

## A. CALL TO ORDER

B. ROLL CALL
C. APPROVAL OF AGENDA

## II. INVITATION TO THE PUBLIC TO ADDRESS THE BOARD

## THE ORDER OF BUSINESS MAY BE CHANGED WITHOUT NOTICE

Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice.

## REASONABLE LIMITATIONS MAY BE PLACED ON PUBLIC TESTIMONY

Members of the public are welcome to speak on any agenda or non-agenda items so long as the matter pertains to the domain and jurisdiction of the school board. Public testimony on non-agenda items will be heard at the opening of the meeting. Public testimony on agenda items will take place as each item is presented. The Board's presiding officer reserves the right to impose reasonable time limits on public testimony.

REASONABLE ACCOMMODATION WILL BE PROVIDED FOR ANY INDIVIDUAL WITH A DISABILITY
Pursuant to the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, any individual with a disability who requires reasonable accommodation to attend or participate in this meeting of the Governing Board may request assistance by contacting Yu Ming Charter School during normal business hours at 1086 Alcatraz Ave, Oakland, CA 94608; telephone (510) 452-2063 as far in advance as possible, but no later than 24 hours before the meeting.
III. CONSENT AGENDA (5 mins)
A. Approve March 2019 Minutes
B. Approve Feb 2019 \& March 2019 Check Registers
C. Approve Student Freedom of Speech and Expression Policy
D. Approve Voluntary Student Disenrollment Policy
E. Approve Public Records Act Policy

## IV. ITEMS OF BUSINESS

A. Closed Session: CONFERENCE WITH LEGAL COUNSEL—ANTICIPATED LITIGATION: Significant exposure to litigation pursuant to Government Code section 54956.9(d)(2): 1 potential case. (Sue Park) (20 min)
B. Strategic Planning Committee (Cindy Liu) ( 30 min )

1. Discussion Update on Strategic Plan
C. Finance Committee (Jessica Norman) ( 75 min )
2. Discussion March Financial Report ( 15 min )
3. Discussion Draft FY $19-20$ Budget ( 20 min )
4. Vote 990 Tax Return for FY18-19 (15 min)
D. Recruitment and Retention Committee (Cindy Liu) ( 20 min )
5. Vote Teacher Salary Increase ( 20 min )
E. Facilities Committee Update (Lucia Hwang) (10 min)
6. Discussion Update on Facilities ( 10 min )
F. Funds Committee Update (Sue Park, Eric Peterson) (10 min)
7. Discussion Update on Capital Campaign - Discuss progress in the development of Yu

Ming's Capital Campaign to secure a new or expanded school facility ( 10 min )

## V. REVIEW OF ACTION ITEMS AND FUTURE AGENDA ITEMS

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meeting.

Items noted from previous meetings (ongoing):

- June meeting - board votes for FSO elected parent member
- Discussion/investigation of timing for charter renewal (6/30/21 is expiration, need to renew in Fall 2020)
- Form 700 - print for board members to sign


## VI. ADJOURNMENT

The meeting was adjourned at $\qquad$ .

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## Board of Directors Meeting Meeting Location: 675 41st St. Oakland, CA 94609 March 7th, 2019, 6:00 PM

## Vision \& Mission

As a leader in Mandarin Immersion education, we nurture our inclusive and diverse community to become empowered, engaged, and outstanding global citizens.


## I. Preliminary

## A. CALL TO ORDER at 6:09pm <br> B. ROLL CALL

| NAME | Present | Absent |
| :--- | :--- | :--- |
| Lucia Hwang | $\mathbf{x}$ |  |
| Joy Lee |  | $\mathbf{x}$ |

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| Ron Lewis | $\mathbf{x}$ |  |
| :--- | :---: | :---: |
| Julie Mikuta | $\mathbf{x}$ |  |
| Sonali Nijhawan | $\mathbf{x}$ |  |
| Jessica Norman | $\mathbf{x}$ |  |
| Eric Peterson | $\mathbf{x}$ |  |
| Brianna Swartz |  | $\mathbf{x}$ |
| Ethan Warsh |  | $\mathbf{x}$ |
| Alcine Mumby |  |  |

## C. APPROVAL OF AGENDA

## Moved by: Sonali <br> Motion second by: Eric Approved

## II. INVITATION TO THE PUBLIC TO ADDRESS THE BOARD

III. CONSENT AGENDA (5 mins)
A. Approve January 2019 Minutes
B. Approve December 2018 and January 2019 Check Registers
C. Approve updated Employee Handbook

Moved by: Jessica
Motion second by: Sonali
Approved

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## IV. ITEMS OF BUSINESS

A. Closed Session: Update on Pending Litigation (Sue-Park) (15 min) (postponed to next meeting)
B. Finance Committee (Jessica Norman) (75 min)

1. Discussion January Financial Report (15 min)

Discussed implications of proposed state amendments to charter law on Yu Ming Charter School and on charter schools statewide. Discussed ADA (now have six months of attendance data), nutrition program (students paying full-price help offset students who need to pay reduced price). Yu Ming was awarded a Kaboom grant for a new playground. Yu Ming was approved for Charter Schools Grant Program for expansion of the 8 th grade. Cash reserve of $20 \%$ is anticipated at the end of the year.
2. Vote Second Interim Report ( 20 min )

Second interim goes through the end of January. All year-to-date matches what was in the January financials. ACOE is exercising their financial oversight and making sure YMCS has a cash balance that matches ACOE's minimum; making sure overall there isn't any financial turmoil. Most districts do a negative, neutral, positive rating. Yu Ming's second interim report has a positive rating.

## Moved by: Eric

Motion second by: Jessica
Approved
3. Discussion Contingency Budget Review (15 min)

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meeting.

Along with a draft 5-year budget plan, the Finance Committee developed a contingency 5 -year budget to reflect more conservative circumstances.

The contingency budget plan has more conservative assumptions including no funding increases ( $0 \%$ COLA) beginning FY20-21 and no STRS buy-down for the next 2 years (these are the main changes from the prior budget), current student retention rates, salary increases of $3.7 \%$ each year, facility rent of $\$ 1,700$ per pupil beginning FY22, no private funding beyond student fundraising of $\$ 1,300 /$ pupil. The budget presents net losses beginning FY21-22 (when rent increases) and beyond. Cuts must be made to balance this budget (i.e. freezing salaries or lowering COLA's). Other scenarios to look at include: reduced per-student fundraising, increased teacher salaries, increase special ed expenses.

ExEd usually sees a range of $\$ 1000-\$ 1500$ per pupil for rent, but Oakland/the Bay Area is more expensive in general and demand is extremely high while supply is extremely low. ExEd reports that a Prop 39 arrangement averages about $\$ 200$ per pupil for rent, but it often splits charter schools across several locations and in unfavorable facilities.

Contingency budget is a "what happens if" model that reflects same assumptions as previously proposed 5-year YMCS budget but acknowledges what would happen if there were no COLA adjustments, no buy-down, significant rent increases, etc. Contingency budget shows the school would be financially viable for a year or two under those circumstances, but would need to make cuts before see losses in year 2020-2021.

One idea from the Board would be for YMCS to prioritize expenses just in case contingency budget assumptions come to fruition. Another idea considered was to project lower per pupil fundraising.

## 4. Vote Audit Firm Selection (15 min)

Yu Ming is required to engage an independent auditor each year. Yu Ming has used CliftonLarsenAllen, LLP (formerly VLS) each year for its audit. After receiving proposals

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from three firms (including CLA) and in consultation with ExED, Audit Committee has decided to recommend changing to a new firm this year - Christy White Associates (CWA).

The Committee considered three proposals and because of some challenges with CLA and the desire to have a new firm after so many years, the Committee chose CWA due to: positive experiences with the ExED team, their local office in San Diego, their practice of completing attendance testing on-site, and their competitive price. The Proposal is for one year with the option to renew for two more. The 18-19 annual fee is $\$ 8,950$ for the audit and tax return. (The prior year CLA fee was $\$ 9,100$.)

Moved by: Julie
Motion second by: Ron
Approved

## 5. Vote First Republic Line of Credit Renewal ( 10 min )

Yu Ming has a $\$ 250,000$ Line Of Credit with its bank First Republic which is useful in case of short-term cash flow needs. The LOC requires renewal annually.

Summary The Line of Credit is up to $\$ 250,000$ and can be drawn upon at any time, upon authorization from the Executive Director and approval from the chair of the Finance Committee. The full Board must also be informed of the draw. The terms of the LOC are the same upon this renewal and the $\$ 250$ renewal fee has been waived. Any drawdown would need to be repaid by February 28, 2020 and the interest rate is based on the US Prime rate, currently $5.5 \%$. At this time, First Republic cannot increase the LOC because it is unsecured.

Julie Mikuta as Board Chair has been nominated to bind the loan documents.

## Moved by: Jessica

Motion second by: Eric
Approved

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C. Strategy \& Ops Update (Cindy Liu, Brianna Swartz) ( 30 min )

1. Discussion Update on Strategy Priority 1 and 2 including Education Committee update The Strategic Planning Task Force is comprised of Principal Sue Park, Director of Strategy \& Operations Cindy Liu, and Board Member Brianna Swartz. Yu Ming is in the process of creating a 2018-2023 strategic plan. Strategic Priorities have already been determined, and the details of each priority are being prepared for feedback by staff and board committees.

Cindy provided updates on strategic priority 1 (our actions to better serve all target groups) and more detailed analysis/information on SP2 long term model.
D. Facilities Committee Update (Lucia Hwang) ( 10 min )

1. Discussion Update on Facilities ( 10 min )

Facilities Committee chair Lucia Hwang reported on progress in the development of Yu Ming's efforts to secure a new or expanded school facility. Yu Ming facilities only have capacity for planned student capacity for one more year (2019-20).
E. Funds Committee Update (Sue Park, Eric Peterson) (10 min)

1. Discussion Update on Capital Campaign - Discuss progress in the development of Yu Ming's Capital Campaign to secure a new or expanded school facility ( 10 min )

There was a Funds Committee Update from Sue Park. Discussed progress in the development of Yu Ming's Capital Campaign to secure a new or expanded school facility.

## V. REVIEW OF ACTION ITEMS AND FUTURE AGENDA ITEMS

Items noted from Jan meeting:

- June meeting - board votes for FSO elected parent member
- Discussion/investigation of timing for charter renewal (6/30/21 is expiration, need to renew in Fall 2020)

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## - Form 700 - print for board members to sign

## VI. ADJOURNMENT

## The meeting was adjourned at 8:12pm.

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Yu Ming Charter School

From 2/1/2019 to 2/28/2019

| Effective Date Document Number | Name | Transaction Description | Transaction Amount |
| :---: | :---: | :---: | :---: |
| 2/4/2019 0204190 | CARDMEMBER SERVICE | 12/10/18-01/09/19: CREDIT CARD PURCHASES | 10,170.55 |
| 2/4/2019 1001009 | ALAMEDA COUNTY OFFICE OF EDUCATION | 10/01/18-12/31/18: OVERSIGHT \& MONITORING FEES | 24,909.66 |
| 2/4/2019 1001010 | CHINA SPROUT, INC. | 10/18: CHINESE BOOKS | 730.73 |
| 2/4/2019 1001011 | HIRAM JAMISON | REIM: ECP PARTY SUPPLIES, TOLL \& PARKING FOR ECP JOB FAIR | 110.74 |
| 2/4/2019 1001012 | KAISER FOUNDATION HEALTH PLAN | 03/19: HEALTH INSURANCE PREMIUM FROM 12/26/1801/25/19 | 17,276.09 |
| 2/4/2019 1001013 | WENDY LARSON | REIM: COFFEE \& HOT CUPS FOR PARENT MEETING | 22.15 |
| 2/4/2019 1001014 | DANNY LAU | REIM: CLEANING SUPPLIES | 9.81 |
| 2/4/2019 1001015 | DEXIN LIU | REIM: DINNER FOR BOARD MEETING | 102.95 |
| 2/4/2019 1001016 | OFFICE DEPOT | 01/19: PAPER, TAPE, INDEX CARDS | 157.12 |
| 2/4/2019 | OFFICE DEPOT | 01/19: BOOK RINGS | 7.84 |
| 2/4/2019 | OFFICE DEPOT | 01/19: PAPER, TAPE, NOTEPADS, LAMINATING SHEETS | 259.40 |
| 2/4/2019 1001017 | SHAMROCK OFFICE SOLUTIONS | 01/19: COPIER STAPLES REFILLS | 241.60 |
| 2/4/2019 | SHAMROCK OFFICE SOLUTIONS | 01/19: SHIPPING FOR TONER | 11.47 |
| 2/4/2019 1001018 | SPEARITWURX FOUNDATION | 02/19: FIELD TRIP ADMISSION FEE | 750.00 |
| 2/4/2019 1001019 | THERAPY WORKS | 12/18: OCCUPATIONAL THERAPY SERVICES | 1,096.50 |
| 2/4/2019 1001020 | XINYI XU | REIM: ECCIF CONFERENCE, BOOK \& MTSS TRAINING PARKING FEE | 87.02 |
| 2/5/2019 1532 | FIELD STATION MEDIA LLC | 02/19: 50\% DEPOSIT FOR MARKETING/VIDEO PACKAGE | 2,380.00 |
| 2/5/2019 1902051 | AT\&T | 12/14/18-01/14/19: PHONE (960 7613474555 8) | 1,509.89 |
| 2/6/2019 1902061 | VANTIV INTERGRATED PAYMENT SOLUTIONS | 02/19: PROCESSING SERVICE FEE | 52.46 |
| 2/7/2019 1902071 | WILD CHINA | 02/19: CHINA FIELD TRIP DEPOSIT | 32,214.00 |
| 2/12/2019 1001021 | HANNAH ACEVEDO | 01/19: BEHAVIORAL CONSULTANT | 1,672.50 |
| 2/12/2019 1001022 | DAYANA CARCAMO-MOLINA | 02/19: REFUND FROM MEALTIME LUNCH DEPOSIT ACCOUNT | 340.25 |
| 2/12/2019 1001023 | CIT | 02/19: PHONE SYSTEM | 288.06 |
| 2/12/2019 1001024 | HANNAH COX | 01/19: STRIPE PROCESSING FEE FOR CANCELLED CLASS | 22.53 |
| 2/12/2019 1001025 | WHITNEY DORMAN | REIM: CHORUS MUSIC | 98.99 |
| 2/12/2019 1001026 | DURHAM SCHOOL SERVICES | 01/19: FIELD TRIP TRANSPORTATION | 626.90 |
| 2/12/2019 1001027 | J T LAWRENCE \& CO. | 01/19: ELEVATOR INSPECTION \& REPAIR | 250.00 |
| 2/12/2019 1001028 | JOCHEN KAO | REIM: GIFT FOR THE HOST | 37.28 |
| 2/12/2019 1001029 | DANNY LAU | REIM: SUPPLIES FOR WINDOW REPAIR | 40.21 |
| 2/12/2019 1001030 | LAW OFFICES OF YOUNG, MINNEY \& CORR, LLP. | 01/19: LEGAL SERVICES | 1,349.95 |
| 2/12/2019 1001031 | LPG LIVE SCAN | 01/19: FINGERPRINTS | 330.00 |
| 2/12/2019 1001032 | MICHAEL'S TRANSPORTATION SERVICE, INC. | 01/19: FIELD TRIP TRANSPORTATION | 1,145.12 |
| 2/12/2019 1001033 | NOB HILL CATERING, INC. | 01/19: STUDENT BREAKFAST \& LUNCHES | 11,468.75 |
| 2/12/2019 1001034 | OFFICE DEPOT | 02/19: COPY PAPER \& GLUE | 190.94 |
| 2/12/2019 1001035 | PROOF LEADERSHIP GROUP LLC | 02/19: EXECUTIVE COACHING PACKAGE | 3,875.00 |
| 2/12/2019 1902121 | PG\&E | 12/17/18-01/16/19: GAS \& ELECTRIC (2086434523-4) | 498.26 |
| 2/12/2019 1902122 | PG\&E | 12/17/18-01/17/19: GAS \& ELECTRIC (3514922506-8) | 1,303.43 |
| 2/20/2019 1902201 | AT\&T | 01/26/19-02/25/19: PHONE (510 923-6171 284 2) | 303.39 |
| 2/25/2019 1001036 | A PLUS CHARTER CONSULTING, INC. | 2018-2019: LCAP RETAINER | 4,000.00 |
| 2/25/2019 1001037 | EXED | 02/19: MANAGEMENT CONTRACT FEE, CALPADS \& SIS SUPPORT | 9,921.10 |
| 2/25/2019 1001038 | GABRIEL LOCK \& KEY | 02/19: FRONT DOOR CLOSER REPAIR | 150.00 |
| 2/25/2019 1001039 | SACRED HEART CHURCH | 03/19: RENT | 21,534.00 |
| 2/25/2019 1001040 | SCHOOL FOOD AND WELLNESS GROUP | 01/19: NSLP ADMINISTRATIVE FEES | 750.00 |
| 2/25/2019 1001041 | ST. COLUMBA PARISH CHURCH | 03/19: RENT | 17,454.00 |
| 2/25/2019 1533 | YVONNE YANG | 02/19: PREP AND LEAD PARADE | 150.00 |
| 2/25/2019 1902251 | WILD CHINA | 02/19: CHINA FIELD TRIP DEPOSIT | 5,367.00 |
| 2/26/2019 1902261 | VSP VISION CARE | 03/19: VISION INSURANCE | 252.22 |
| 2/27/2019 1001042 | ALAMEDA COUNTY OFFICE OF EDUCATION | 02/19: STRS | 51,173.17 |
|  |  |  |  |
|  |  | Total 9120 - Cash in Bank - Operating | 226,693.03 |
|  |  |  |  |
|  |  |  |  |
| Report Total |  |  | 226,693.03 |


| Effective Date Document Number | Name | Transaction Description | Transaction Amount |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| 3/4/2019 1903040 | CARDMEMBER SERVICE | 01/09/19-02/09/19: CREDIT CARD PURCHASES | 26,678.69 |
| 3/5/2019 1001043 | ALAMEDA COUNTY ENVIRONMENTAL HEALTH | 01/19: SATELLITE FOOD FACILTTY PERMIT \& PENALTY CHARGE | 463.75 |
| 3/5/2019 1001044 | BAY ALARM COMPANY | 03/01/19-06/01/19: BURGLAR MONITORING FEE (21183520) | 603.20 |
| 3/5/2019 1001045 | CHARTERSAFE | 03/19: WORKERS COMPENSATION | 3,820.00 |
| 3/5/2019 1001046 | FAGEN, FRIEDMAN \& FULFROST, LLP | 12/18: LEGAL SERVICES | 234.50 |
| 3/5/2019 1001047 | ELONIA GONZALEZ | REIM: PARKING FOR FIELD TRIP | 29.00 |
| 3/5/2019 1001048 | LISA HILLEY | REIM: SUPPLIES FOR TEACHER'S APPRECIATION | 903.38 |
| 3/5/2019 1001049 | INFINISOURCE BENEFIT SERVICES | 03/15/19-03/14/20: COBRA CORE SERVICES | 600.00 |
| 3/5/2019 1001050 | SUSAN KUNG | REIM: PARKING FOR FIELD TRIP | 26.25 |
| 3/5/2019 1001051 | DANNY LAU | REIM: ITEMS FOR PE CLOSET REPAIRS | 22.14 |
| 3/5/2019 1001052 | SIHPING LIN | REIM: ITEMS FOR INTERN HOST FAMILY | 40.18 |
| 3/5/2019 1001053 | MICHAEL'S TRANSPORTATION SERVICE, INC. | 02/19: FIELD TRIP TRANSPORTATION | 702.00 |
| 3/5/2019 1001054 | ANTONIO MUSCARDIN | 01/19: GARDEN CLEANUP | 600.00 |
| 3/5/2019 1001055 | OFFICE DEPOT | 01/19: COPY PAPER | 139.80 |
| 3/5/2019 | OFFICE DEPOT | 02/19: COPY PAPER, TAPE, STAPLES, FOLDERS | 168.11 |
| 3/5/2019 | OFFICE DEPOT | 02/19: COPY PAPER | 139.80 |
| 3/5/2019 | OFFICE DEPOT | 02/19: CONSTRUCTION PAPERS | 96.19 |
| 3/5/2019 1001056 | LYNN PERKINS | 08/18-12/18: SCHOOL NURSE CONSULTANT | 600.00 |
| 3/5/2019 1001057 | SACRAMENTO COUNTY OFFICE OF EDUCATION | 01/28/19-02/01/19: G6 FIELD TRIP | 6,607.50 |
| 3/5/2019 1001058 | SHAMROCK OFFICE SOLUTIONS | 02/19: SHIPPING FOR TONER | 11.47 |
| 3/5/2019 | SHAMROCK OFFICE SOLUTIONS | 02/19: SHIPPING FOR TONER | 11.47 |
| 3/5/2019 1001059 | SPEARITWURX FOUNDATION | 02/19: FACILITATION OF BHM ASSEMBLIES | 1,200.00 |
| 3/5/2019 1001060 | SYNCB/AMAZON | 12/18: BOOKS | 687.60 |
| 3/5/2019 | SYNCB/AMAZON | 01/19: CREDIT CARD PURCHASES | 1,433.02 |
| 3/5/2019 1001061 | U.S. BANK EQUIPMENT FINANCE | 02/01/19-03/01/19: COPIER LEASE | 2,087.89 |
| 3/6/2019 1903060 | VANTIV INTERGRATED PAYMENT SOLUTIONS | 02/19: PROCESSING SERVICE FEE | 52.46 |
| 3/7/2019 1903070 | AT\&T | 01/14/19-02/13/19: PHONE (960 7613474555 8) | 1,609.49 |
| 3/11/2019 1001062 | HANNAH ACEVEDO | 02/19: BEHAVIORAL CONSULTANT | 1,785.00 |
| 3/11/2019 1001063 | CALIFORNIA STATE UNIVERSITY, EAST BAY | 02/19: ANNUAL SUPERVISION OF INTERNS | 2,000.00 |
| 3/11/2019 1001064 | EDTEC,INC. | 01/19: CONSULTING SERVICES | 37.50 |
| 3/11/2019 1001065 | KAISER FOUNDATION HEALTH PLAN | 04/19: HEALTH INSURANCE PREMIUMS FROM 01/26/1902/25/19 | 19,932.09 |
| 3/11/2019 1001066 | LAW OFFICES OF YOUNG, MINNEY \& CORR, LLP. | 02/19: LEGAL SERVICES | 685.90 |
| 3/11/2019 1001067 | ANTONIO MUSCARDIN | 02/19: GARDEN CLEANUP | 600.00 |
| 3/11/2019 1001068 | CELIA PASCUAL | 03/19: MEALS FOR G7 CHINA STUDY TRIP | 267.00 |
| 3/11/2019 1001069 | SACRED HEART CHURCH | 04/19: RENT | 21,534.00 |
| 3/11/2019 1001070 | SHAMROCK OFFICE SOLUTIONS | 12/01/18-02/28/19: COPIER LEASE OVERAGE CHARGE | 2,781.97 |
| 3/11/2019 | SHAMROCK OFFICE SOLUTIONS | 02/19: SHIPPING FOR TONER | 11.47 |
| 3/11/2019 1001071 | STARLINE SUPPLY COMPANY | 02/19: LINERS, GLOVES, ROLL TOWELS, BATH TISSUE | 444.47 |
| 3/11/2019 1001072 | ST. COLUMBA PARISH CHURCH | 04/19: RENT | 17,454.00 |
| 3/11/2019 1001073 | TEACHERS ON RESERVE | 02/19: SUBSTITUTE TEACHERS | 242.06 |
| 3/11/2019 1001074 | RONGHUI YANG | REIM: SAFETY PINS, FRUITS, DECORATIONS \& SUPPLIES | 50.00 |
| 3/12/2019 1903120 | PG\&E | 01/16/19-02/14/19: GAS \& ELECTRIC (3514922506-8) | 1,882.60 |
| 3/14/2019 1531 | FORTUNE COOKIE FACTORY | 02/19: FIELD TRIP | (156.00) |
| 3/15/2019 1903150 | PG\&E | 01/16/19-02/14/19: GAS \& ELECTRIC (2086434523-4) | 891.67 |
| 3/18/2019 1001038 | GABRIEL LOCK \& KEY | 02/19: FRONT DOOR CLOSER REPAIR | (150.00) |
| 3/18/2019 1001075 | BAY ISLAND OFFICIALS ASSOCIATION | 02/19: BASKETBALL OFFICIATING | 74.00 |
| 3/18/2019 1001076 | CIT | 03/19: PHONE SYSTEM | 288.06 |
| 3/18/2019 1001077 | CO POWER | 03/19: DENTAL INSURANCE PREMIUM | 1,885.53 |
| 3/18/2019 1001078 | JULIE MCGUIRE | 02/19: HEARING \& VISION SCREENING SERVICES | 1,751.25 |
| 3/18/2019 1001079 | OFFICE DEPOT | 02/19: BINDERS, SHEET PROTECTORS | 69.36 |
| 3/18/2019 | OFFICE DEPOT | 02/19: BINDERS, SHEET PROTECTORS, PAPER | 479.90 |
| 3/18/2019 | OFFICE DEPOT | 02/19: BINDERS, SHEET PROTECTORS, PAPER | 500.77 |
| 3/18/2019 1001080 | SHAMROCK OFFICE SOLUTIONS | 03/19: SHIPPING FOR TONER | 11.47 |
| 3/21/2019 1903210 | AT\&T | 02/26/19-03/25/19: PHONE (510 923-6171 284 2) | 301.17 |
| 3/25/2019 1001081 | BRANDING BOULEVARD | 03/19: CAPS, HOODIES \& GIFTS FOR CHINA TRIP | 1,387.48 |
| 3/25/2019 1001082 | CO POWER | 04/19: DENTAL INSURANCE PREMIUM | 2,012.19 |
| 3/25/2019 1001083 | EBMUD PAYMENT CENTER | 01/08/19-03/11/19: WATER \& WASTE MANAGEMENT (46806939020) | 687.84 |
| 3/25/2019 1001084 | EDTEC,INC. | 02/19: CONSULTING SERVICES | 1,575.00 |
| 3/25/2019 1001085 | FRIENDS OF SAUSAL CREEK | 03/19: FIELD TRIPS | 1,000.00 |
| 3/25/2019 1001086 | DEXIN LIU | REIM: FOOD FOR BOARD MEETING | 119.35 |
| 3/25/2019 1001087 | LPG LIVE SCAN | 02/19: FINGERPRINTS | 550.00 |
| 3/25/2019 1001088 | MARCILIE SMITH BOYLE'S WORKING PARENTING | 05/19: EVENT SERVICE- PARENT EDUCATION NIGHT | 500.00 |
| 3/25/2019 1001089 | OFFICE DEPOT | 03/19: PAPER, SHEET PROTECTOR, FOLDER | 170.38 |
| 3/25/2019 | OFFICE DEPOT | 03/19: PAPER, BINDERS | 221.07 |
| 3/25/2019 1001090 | SCHOOL FOOD AND WELLNESS GROUP | 02/19: NSLP ADMINISTRATIVE FEES | 750.00 |
| 3/25/2019 1001091 | THE SPEECH PATHOLOGY CONSULTANT | 02/19: SPEECH PATHOLOGY CONSULTANT | 190.50 |
| 3/25/2019 1001092 | TEACHERS ON RESERVE | 02/15/19-03/01/19: SUBSTITUTE TEACHERS | 308.32 |
| 3/26/2019 1903260 | VSP VISION CARE | 04/19: VISION INSURANCE | 252.22 |
| 3/27/2019 1534 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 3,320.00 |
| 3/27/2019 1535 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |
| 3/27/2019 1536 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |
| 3/27/2019 1537 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |
| 3/27/2019 1538 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |

## u Ming Charter Schoo

 Check Register
## From 3/1/2019 to 3/31/2019

| Effective Date Document Number | Name | Transaction Description | Transaction Amount |
| :---: | :---: | :---: | :---: |
| 3/28/2019 1001093 | ALAMEDA COUNTY OFFICE OF EDUCATION | 03/19: STRS | 52,900.40 |
|  |  |  |  |
|  |  | Total 9120 - Cash in Bank - Operating | 208,247.88 |
|  |  |  |  |
|  |  |  |  |
| Report Total |  |  | 208,247.88 |

## Board of Directors

May 16, 2019
AGENDA ITEM INFORMATION

| Agenda Item | Student Freedom of Speech and Expression Policy <br> Approval |
| :--- | :--- |
| Time Allotted | 5 minutes |
| Background | Standards and procedures regarding student free <br> expression, consistent with applicable state and federal law <br> must be posted on the website. |
| Summary | The Board of Directors of Yu Ming Charter School <br> ("YMCS" or the "Charter School") respects students' <br> rights to express ideas and opinions, take stands, and <br> support causes, whether controversial or not, through their <br> speech, writing, printed materials, including the right of <br> expression in official publications, and/or the wearing of <br> buttons, badges and other insignia. |
| Type | Vote <br> Key Questions |

## Student Freedom of Speech and Expression Policy

The Board of Directors of Yu Ming Charter School (the "School") respects students' rights to express ideas and opinions, take stands, and support causes, whether controversial or not, through their speech, writing, printed materials, including the right of expression in official publications, and/or the wearing of buttons, badges and other insignia.

## I. On-Campus Expression

Student free speech rights include, but are not limited to, the use of bulletin boards, the distribution of printed materials or petitions, the wearing of buttons, badges, and other insignia, and the right of expression in official publications, whether or not the publications or other means of expression are supported financially by the school or by use of school facilities. Student expression on the Charter School website and online media shall generally be afforded the same protections as print media within the Policy.

Student freedom of expression shall be limited only as allowed by state and federal law in order to maintain an orderly school environment and to protect the rights, health, and safety of all members of the school community. Unprotected Expression includes the following:
A. Obscenity: when the (1) average person applying current community standards finds the work as a whole appeals to the prurient interest, (b) the work is patently offensive, (3) the work lacks serious literary, artistic, political, or scientific value. Examples include pornography or sexually explicit material.
B. Defamation: Libel (oral defamation) and Slander (written defamation) includes inaccurately attributing a statement to another, on purpose for public officials (Charter School staff) or by mistake for private officials that mischaracterizes a statement
C. Discrimination: material that demeans a person or group because of the person/group's disability, pregnancy, gender, gender identity, gender expression, nationality, ancestry, race or ethnicity, immigration status, religion, religious affiliation, sexual orientation, childbirth or related medical conditions, marital status, age, or association with a person or group with one or more of these actual or perceived characteristics or any other basis protected by federal, state, local law, ordinance or regulation that has the purpose of humiliating, offending, or provoking a person/group.
D. Harassment (including sexual harassment), Intimidation and/or Bullying: severe or pervasive physical or verbal act or conduct, including communications made in writing or by means of an electronic act. Bullying includes one or more acts committed by a student group or group of students that may constitute as sexual harassment, hate violence, or creates an intimidating and/or hostile educational environment, directed toward one or more students that has or can

## Student Freedom of Speech and Expression Policy

be reasonably predicted to have the effect of one or more of the following: (1) placing a reasonable student or students in fear of harm to that student's or those students' person or property, (2) causing a reasonable student to experience a substantially detrimental effect on his or her physical or mental health, (3) causing a reasonable student to experience a substantial interference with his or her academic performance, (4) causing a reasonable student to experience a substantial interference with his or her ability to participate in or benefit from the services, activities, or privileges provided by the school.
E. Fighting Words: words likely to cause (1) the average person to fight or (2) the creation of a clear and present danger of violence; unlawful acts in violation of lawful school regulations, or the substantial disruption of school.
F. Vulgarity and/or Profanity: the continual use of curse words by a student, even after warning.
G. Violating Privacy: publicizing or distributing confidential or private material without permission

## Distribution of Circulars, Un-Official Newspapers, and Other Printed Matter

Free inquiry and exchange of ideas are essential parts of a democratic education. Students shall be allowed to distribute circulars, leaflets, newspapers, and pictorial or other printed matter, and to circulate petitions, subject to the following specific limitations:
A. Leaflets, pictorial and other printed matter to be distributed shall be submitted to the principal or designee at least one (1) school day prior to distribution. The school Principal or designee shall review material submitted in a reasonable amount of time and shall allow the approved material to be distributed according to the time and manner established by this Policy. Any student may appeal the decision of the school Principal or designee to the Board who shall render a decision within a reasonable period of time after receipt of the appeal. The appeal by the student must be made within five (5) school days from the time the unsatisfactory decision was rendered.
B. Distribution, free or for a fee, may take place before school, after school, and/or during lunch provided there is no substantial disruption in the school programs (as determined by the school Principal). Distribution may not occur during instructional time and should not occur in locations that disrupt the normal flow of traffic within the school or at school entrances.
C. The manner of distribution shall be such that coercion is not used to induce students to accept the printed matter or to sign petitions.

## Student Freedom of Speech and Expression Policy

D. The solicitation of signatures must not take place in instructional classes or school offices, nor be substantially disruptive to the school program (as determined by the school Principal or designee).

The school Principal or designee shall work with student government representatives in the development of these procedures. Student responsibilities shall be emphasized.

## Official School Publications

Student editors of official school publications shall be responsible for assigning and editing the news, editorial, and feature content of their publications subject to the limitations of this Policy. However, it shall be the responsibility of the journalism staff adviser(s) of student publications to supervise the production of the student staff, to maintain professional standards of English and journalism, and to maintain the provisions of this Policy. ${ }^{1}$ The journalism staff adviser(s) shall help the student editors judge the literary value, newsworthiness and propriety of materials submitted for publication.

There shall be no prior restraint of material prepared for official school publications except insofar as it violates this Policy. YMCS officials shall have the burden of showing justification without undue delay prior to a limitation of student expression under Policy. If the journalism staff adviser(s) consider material submitted for publication to violate this Policy, he or she will notify the student without undue delay and give specific reasons why the submitted material may not be published. The student should be given the opportunity to modify the material of appeal the decision of the journalism staff adviser to the school Principal.

## Buttons, Badges, and Other Insignia of Symbolic Expression

Students shall be permitted to wear buttons, badges, armbands, and other insignia as a form of expression, subject to the prohibitions enumerated in this Policy.

## Use of Bulletin Boards

Students will be provided with bulletin boards, upon request and subject to availability, for use in posting student materials on campus locations convenient to student use. Where feasible, the location and quantity of such bulletin boards shall be by mutual agreement of student government representatives and administration. Posted material must be in compliance with other sections of this Policy, particularly regarding the distribution of materials and prohibited speech. Students my not post of distribute materials regarding the meetings of non-curricular student initialed groups.

[^0]
## Student Freedom of Speech and Expression Policy

## Organized Demonstrations

Students have the right to lawful organized on-campus demonstrations, subject to the provisions of this Policy and applicable law. Demonstrations that incite students to create a clear and present danger of the commission of unlawful acts on school premises or the violation of lawful school regulations, or demonstrations that substantially disrupt the orderly operation of the school are prohibited.

No organized demonstrations by school groups may take place during school hours off the school campus unless sanctioned by school authorities and supervised by a designated school authority. No individual student may demonstrate in the name of the school or as an official school group at any time unless authorized by the school to participate in the activity.

Missing school to attend an organized demonstration is not an excused absence. The school will follow its Attendance Policy when determining consequences for students which may include detention, a low grade for a missed test, or receiving a truancy letter. The school will follow its Suspension and Expulsion Policy when determining consequences for students if school policy is violated.

## II. Off-Campus Expression

Off-campus student expression, including but not limited to student expression on off-campus internet web sites, is generally constitutionally protected but shall be subject to discipline when such expression poses a threat to the safety of other students, staff, or school property, or substantially disrupts the educational program. The school Principal or designee shall document the impact the expression had or could be expected to have on the educational program.

## III. Enforcement

A. Students who are considering actions in the areas covered by this Policy should be informed of the possible consequences of their action under each specific circumstance. The school Principal shall ensure that due process is followed when resolving disputes regarding student freedom of expression.
B. This Policy does not prohibit or prevent the YMCS Governing Board from adopting otherwise valid rules and regulations relating to oral communications by students upon the YMCS campus.
C. No YMCS employee shall be dismissed, suspended, disciplined, reassigned, transferred, or otherwise retaliated against solely for acting to protect a student engaged in the conduct authorized under this Policy, or refusing to infringe upon conduct that is authorized under this Policy, the First Amendment to the United States Constitution, or Section 2 of Article I of the California Constitution.

## Student Freedom of Speech and Expression Policy

D. YMCS shall not make or enforce a rule subjecting a high school student to disciplinary sanctions solely on the basis of conduct that is speech or other communication that, when engaged in outside of the campus, is protected from governmental restriction by the First Amendment to the United States Constitution or Section 2 of Article I of the California Constitution.

## IV. Complaints

A student who feels his/her freedom of expression was unconstitutionally limited and/or limited on the basis of discrimination may file a complaint with YMCS through following the school's General Complaint Policies and Procedures.

## Board of Directors

May 16, 2019
AGENDA ITEM INFORMATION

| Agenda Item | Voluntary Student Disenrollment Policy Approval |
| :--- | :--- |
| Time Allotted | 5 minutes |
| Background | Description of the procedure on voluntary student <br> disenrollment must be posted on the website. |
| Summary | The policy language from August 16, 2011 on Voluntary <br> Withdrawal is updated, explicitly stating that the principal <br> will notify the superintendent of the school district of the <br> student's last known address within 30 days from when <br> written notification for disenrollment is received. |
| Type | Vote <br> Key Questions$\$$Ver |

## Voluntary Student Disenrollment Policy

Yu Ming Charter School (the "school") is committed to providing a challenging and comprehensive education for Kindergarten through $8^{\text {th }}$ grade students, preparing them to be inquisitive and analytic lifelong learners in the global $21^{\text {st }}$ Century world. As part of its annual enrollment process, YMCS must determine the number of spaces in each grade level that are available for new applicants. Due to the unique educational structure of YMCS, not all students and families are necessarily a good match for this system. When a student leaves YMCS, this creates an opening that could potentially be filled with another incoming student. Therefore, YMCS has adopted the following Voluntary Student Disenrollment Policy to support the school, and ultimately the student during this process.

If a parent/guardian decides to electively withdraw a student from YMCS, the parent/guardian must provide written notice to the Principal, memorializing their intent to withdraw the student from the school, as soon as a decision is made.

The written notice must include the following:

- Student's Full Name and Current Grade Level
- Student's Current Address
- Reason for Withdrawal (brief explanation)
- Name of the School where Student is Transferring
- Name of the School District where Student is Transferring
- Last Day at Yu Ming Charter School
- Authorization Statement to Release Student's Records to the School and School District to which the Student is Transferring

Example: I, (insert Parent/Guardian name), authorize Yu Ming Charter School to release (insert Student's name) cumulative student records to (insert School name) and (insert School District name).

Upon receipt of the written notice, YMCS's Principal will:

- Notify all teachers of the transferring student of the impending change.
- Notify the superintendent of the school district of the student's last known address within 30 days from when written notification for disenrollment is received. Upon request, provide the school district with a copy of student's cumulative record, including transcripts of grades or report card, and health information.
- Notify the YMCS Board of Directors of the student's withdrawal at the next scheduled Board Meeting.
- Notify the Chair of the Enrollment Committee of the available opening.


## Board of Directors

May 16, 2019
AGENDA ITEM INFORMATION

| Agenda Item | Public Records Act Policy Approval |
| :--- | :--- |
| Time Allotted | 5 minutes |
| Background | Procedures regarding implementation of the California <br> Public Records Act must be posted on the website. |
| Summary | Yu Ming Charter School (the "School") provides the <br> public with access to its public records in accordance with <br> legal requirements. Public records are those writings <br> containing information relating to the conduct of the <br> School's business that are prepared, owned, used or <br> retained by the School regardless of physical form or <br> characteristics. Certain public records, however, are <br> exempt from disclosure by express provision of law. These <br> records will not be provided to the public. The School may <br> not deny disclosure of records based on the purpose for <br> which the record is being requested. |
| Type | Vote <br> Key Questions |

## Public Records Requests - Public Records Act Compliant

## I. Public Records

A. Public Records Defined

Yu Ming Charter School (the "School") provides the public with access to its public records in accordance with legal requirements. Public records are those writings containing information relating to the conduct of the School's business that are prepared, owned, used or retained by the School regardless of physical form or characteristics. Certain public records, however, are exempt from disclosure by express provision of law. These records will not be provided to the public. The School may not deny disclosure of records based on the purpose for which the record is being requested.

## B. Records Exempt from Disclosure

Public access shall not be given to records listed as exempt from public disclosure in the California Public Records Act or other applicable statutes.

## II. Process for Requesting Public Records

## A. Requests for Public Records

Any person wishing to inspect the School's public records shall make the request to the prinicipal. While a request need not be in writing, if the request is verbal, the requestor will be asked to reduce the request to writing so there is a written record of the records being requested. If the requestor chooses not to reduce the request to writing, the prinicipal or designee shall reduce the request to writing and confirm the request with the requestor. The request must reasonably describe an identifiable public record(s), must be specific and focused and indicate the name and mailing address of the requestor.

To the extent reasonable under the circumstances, the School will assist the requester to make a focused and effective request by:

- Assisting the member of the public to identify records and information that are responsive to the request or to the purpose of the request, if stated.
- Describing the information technology and physical location in which the records exist.
- Providing suggestions for overcoming any practical basis for denying access to the records or information sought.

If the School is unable to identify the requested information after making a reasonable effort to elicit additional clarifying information from the requester that will help identify the record(s), the School will not provide further assistance to the requester.

## B. Response to Public Records Request

## Public Records Requests - Public Records Act Compliant

The prinicipal will, within 10 days $^{1}$ of receipt of the request, provide a written response to the requester of public records. The written response shall contain the following information:

- Notice informing the requester whether the request, in whole or in part, seeks copies of disclosable public records in the possession of the School and the reasons for the determination.
- The estimated date and time when the records will be made available.

The School may charge for copies of public records. The charge, based on the direct cost of duplication, has been set by the Board of Directors at 10 cents per page. The direct cost of duplication includes the pro rata expense of the copying equipment used and the pro rata expense in terms of staff time required to produce the copy. It does not include the cost of locating, retrieving, or inspecting records. Requests to waive associated fees related to the direct cost of duplication shall be submitted to the prinicipals' Office.

If the requester seeks copies in electronic format, the School may charge the requester the direct cost of producing a copy of the record in that format. If, in order to comply with these requirements relating to electronic formatted records described below, the School is required to produce a copy of an electronic record and the record is one that is produced only at otherwise regularly scheduled intervals or the request would require data compilation, extraction or programming to produce the record, the School may charge the requester the cost to construct a record, the cost of programming and computer services necessary to produce the record.

Provisions of the California Public Records Act (Government Code Section 6250 et seq.) shall not be construed so as to delay access for purposes of inspecting or receiving copies of records open to the public. Any notification denying a request for public records shall state the name and title of each person responsible for the denial.

## III. Records Inspections or Copies

A. Time and Place of Inspection: A person who has made a public records request may inspect the records after the date and time identified in the response to the request. Generally, records inspections may take place at 1086 Alcatraz Ave./675 41st St during office hours of the School, which are 8:00 am to 4:00 pm Monday-Friday.

[^1]
## Public Records Requests - Public Records Act Compliant

B. Electronic Formatted Records: If the School has information that constitutes an identifiable public record not exempt from disclosure that is in an electronic format, and it has been requested in an electronic format, the School will make that information available in an electronic format. The School will make the information available for inspection in any electronic format in which it holds the information. If the requested format is one that the School uses to create copies for its own use or for provision to other agencies, the School will provide a copy of the electronic record. The School will not, however, provide electronic records in the electronic form in which it is held by the School if its release jeopardizes or compromises the security or integrity of the original record or of any proprietary software in which it is maintained.

If the School no longer has the record in electronic format, the School will not reconstruct the record in electronic format.
C. Partial Disclosure: If the requested records may only partially be disclosed because some are exempt from disclosure, the reasonably segregable portion of the record(s) will be made available for inspection.

## Board of Directors

May 16, 2019
AGENDA ITEM INFORMATION

| Agenda Item | Update on Strategic Plan |
| :--- | :--- |
| Time Allotted | 30 minutes |
| Background | The Strategic Planning Task Force is comprised of <br> Principal Sue Park, Director of Strategy \& Operations <br> Cindy Liu, and Board Member Brianna Swartz. Yu Ming is <br> in the process of creating a 2018-2023 strategic plan. <br> Strategic Priorities have already been determined, and the <br> details of each priority are being prepared for feedback by <br> staff and board committees. |
| Summary | Cindy Liu will present additional analysis on strategic <br> priority 2 (define our long term impact) and facilitate board <br> members' greenlighting discussion on the board meeting. <br> Also, Cindy will present analysis and planned actions for <br> strategic priority 4 (financial sustainability) and strategic <br> priority 5 (talent pipeline and preparation). |
| Type | Discuss |
| Key Questions | ( |

## Board of Directors <br> May 16, 2019 <br> AGENDA ITEM INFORMATION

| Agenda Item | March 2019 Financials |
| :---: | :---: |
| Time Allotted | 15 minutes |
| Background | The March 2019 financial report was completed by ExED and cover activity from July 1-March 31, as well as an updated forecast based on the latest information. |
| Summary | The March financials present a forecast Net Income of $\$ 317 \mathrm{~K}$, actual P-2 ADA of 435 (14 over budget), and projected year-end cash balance of $\$ 702 \mathrm{~K}$ or a $12.5 \%$ reserve (unadjusted). The adjusted cash reserve at year-end (projected) is $\$ 1.13 \mathrm{MM}$ or $20 \%$. The cash balance at the end of March was $\$ 493 \mathrm{~K}$. <br> KPI from Dashboard: |
| Type | Discussion |
| Key Questions |  |

## YU MING CHARTER SCHOOL - Financial Dashboard (March 2019)

Key Performance Indicators


## KEY POINTS

Per School Services of California.....

## UCLA Forecasters See Risks of Recession in Late 2020

Economists with the UCLA Anderson Forecast see a slowing U.S. economy and a rising risk of recession as the effects of the federal stimulus wane and the global economy sputters. In their quarterly report on the U.S. and California economies, released on March 12, 2019, the UCLA group held to their prior view that the national economy would follow a "3-2-1" path, meaning $3 \%$ growth in gross domestic product (GDP) in 2018, $2 \%$ growth in 2019, and $1 \%$ growth in 2020. As GDP growth slows, the risk of recession rises.


| Average Daily Attendance Analysis |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Actual <br> through <br> Month 8 | Actual P2 | Budgeted <br> P2 | Better/ <br> (Worse) | Prior Year <br> P2 |  |
| Enrollment | 447 | 447 | 439 | 8 | 386 |  |
| ADA \% | $97.4 \%$ | $97.4 \%$ | $96.0 \%$ | $1.4 \%$ | $97.0 \%$ |  |
| Average ADA | 435.31 | 435.31 | 421.44 | 13.87 | 374.32 |  |


| LCFF Supplemental \& Concentration Grant Factors |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Category | Budget | Forecast | Variance | Prior <br> Year |
| Unduplicated Pupil Count | 60 | 83 | 23 | 66 |
| $3-Y e a r ~ A v e r a g e ~ \% ~$ | $17.1 \%$ | $18.9 \%$ | $1.8 \%$ | $19.3 \%$ |
| District UPP C. Grant Cap | $77.6 \%$ | $77.6 \%$ | $0.0 \%$ | $77.4 \%$ |


| INCOME STATEMENT | Forecast | VS. Budget |  | FY 18-19 YTD | Historical |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | As of 03/31/19 | FY 18-19 <br> Budget | $\begin{gathered} \text { Variance } \\ \mathrm{B} /(\mathrm{W}) \end{gathered}$ | Actual YTD | FY 17-18 |
| Local Control Funding Formula | 3,605,845 | 3,481,835 | 124,010 | 2,096,693 | 2,919,762 |
| Federal Revenue | 65,801 | 46,790 | 19,011 | 11,011 | 46,142 |
| State Revenue | 852,215 | 786,064 | 66,151 | 247,908 | 915,636 |
| Other Local Revenue | 532,328 | 415,253 | 117,075 | 489,796 | 434,893 |
| Grants/Fundraising | 903,900 | 862,900 | 41,000 | 561,386 | 799,810 |
| TOTAL REVENUE | 5,960,089 | 5,592,842 | 367,247 | 3,406,794 | 5,116,243 |
| Total per ADA | 13,692 | 13,271 | 421 |  | 13,668 |
| w/o Grants/Fundraising | 11,615 | 11,223 | 392 |  | 11,531 |
| Certificated Salaries | 2,339,462 | 2,285,613 | $(53,850)$ | 1,704,057 | 2,123,939 |
| Classified Salaries | 664,180 | 718,564 | 54,384 | 481,202 | 452,166 |
| Benefits | 713,339 | 711,409 | $(1,930)$ | 507,301 | 673,524 |
| Student Supplies | 330,398 | 247,359 | $(83,038)$ | 219,660 | 234,041 |
| Operating Expenses | 1,571,791 | 1,449,023 | $(122,768)$ | 1,064,669 | 1,333,182 |
| Other | 23,779 | 40,000 | 16,221 | 15,646 | 0 |
| TOTAL EXPENSES | 5,642,949 | 5,451,968 | $(190,981)$ | 3,992,536 | 4,816,852 |
| Total per ADA | 12,963 | 12,937 | (27) |  | 12,868 |
| INCOME / (LOSS) | 317,141 | 140,875 | 176,266 | $(585,742)$ | 299,391 |



20 venas of excellence

YU MING CHARTER SCHOOL
Financial Analysis
March 2019

## Net Income

Yu Ming Charter School is projected to achieve a net income of $\$ 317 \mathrm{~K}$ in FY18-19 compared to $\$ 141 \mathrm{~K}$ in the board approved budget. Reasons for this positive $\$ 176 \mathrm{~K}$ variance are explained below in the Income Statement section of this analysis.

## Balance Sheet

As of March 31, 2019, the school’s cash balance was $\$ 493 \mathrm{~K}$. By June 30, 2019, the school's cash balance is projected to be $\$ 702 \mathrm{~K}$, which represents a $12 \%$ reserve.
As of March 31, 2019, the Accounts Receivable balance was $\$ 87 \mathrm{~K}$
As of March 31, 2019, the Accounts Payable balance, including payroll liabilities, totaled $\$ 67 \mathrm{~K}$.

## Income Statement

## Revenue

Total revenue for FY18-19 is projected to be $\$ 5.96 \mathrm{M}$, which is $\$ 367 \mathrm{~K}$ or $6.6 \%$ over budgeted revenue of \$5.59M.

- LCFF revenues are forecasted to be $\$ 124 \mathrm{k}$ over budget based on increased ADA and increased unduplicated count
- SB740 Revenues are forecasted to increase as the underlying costs (rent) were increased to match the auditor adjustments which require the lease to be recorded on a straight line basis.
- Federal, State, and Local food related revenues and expenses are forecasted to increase based on the school now operating an NSLP program
- Grants are forecasted to be $\$ 25 \mathrm{k}$ over budget as the school received $\$ 125 \mathrm{k}$ from Silicon Schools compared to $\$ 100 \mathrm{k}$ in the board approved budget


## Expenses

Total expenses for FY18-19 are projected to be $\$ 5.64 \mathrm{M}$, which is $\$ 191 \mathrm{~K}$ or $3.5 \%$ over budgeted expenditures of \$5.45M.

- Personnel costs are forecasted to be $\$ 1 \mathrm{k}$ over budget
- Variances in Student materials and books are off-set and based on the school budgeting for buying "physical" books. The books purchased were "digital e-books" and recorded under 4310
- Rent increase is due to the prior year audit adjustment for rent as well as updating the MLK current year lease to match the amended lease signed late in 2017-18.
- Depreciation expense is forecasted to be under budget based on the timing of capital improvements along with potential savings on the playground project
- Operations and housekeeping decreases are based on the school bringing janitorial services in-house


## ADA

Budgeted average ADA for FY18-19 is 421.44 based on an enrollment of 439 and a $96.0 \%$ attendance rate. The forecast assumes an ADA of 435.32 based on an enrollment of 447 and a $97.4 \%$ attendance rate.

In Month 8, ADA was 431.70 with 447 students enrolled at the end of the month and a $96.6 \%$ ADA rate. Average ADA for the year (through Month 8) is 435.31 (a $97.4 \%$ ADA rate for the year to date).

| ADJUSTED CASH RESERVE |  |  |
| :--- | ---: | ---: |
| CASH - 6/30/19 (100\% of Cash Balance is Unrestricted | 702,162 |  |
| RECEIVEABLES TO BE COLLECTED IN JULY 2019 | 429,577 |  |
| ADJUSTED CASH RESERVE | $\mathbf{1 , 1 3 1 , 7 3 9}$ | $\mathbf{2 0 \%}$ |


|  |  |  |  |  |  |  |  |  |  |  |  |  | Actuals as of | 3/31/2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{\|c} \hline 2018-19 \\ \text { Budget } \end{array}$ | Actual Jul-18 | actual Aug. 18 | Actual Sep-18 | actual oct-18 | Actual Nov-18 | $\begin{aligned} & \text { Actual } \\ & \text { Dec.18 } \end{aligned}$ | Actual Jan-19 | actual Feb-19 | $\begin{aligned} & \text { Actual } \\ & \text { Mar-19 } \end{aligned}$ | Apr-19 | May-19 | Jun-19 | Accrual | $\begin{aligned} & \text { FORECAST } \\ & \text { Jul-18 - Jun-19 } \end{aligned}$ | Budget Varianc Better / (Worse) | \% Better / (Worse) |
|  | $\begin{array}{r} 439 \\ 60 \\ 21.44 \end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  | 449 83 435.32 | $\begin{aligned} & 10 \\ & 23 \end{aligned}$ | $\begin{gathered} 2 \% \\ 38 \% \end{gathered}$ |
| ${ }_{\text {Income }}^{\text {8011-8996. Local Control funding formula Revenue }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8011 Local Control Funding Formula | 2,960,486 |  | 128,780 | 200,682 | 231,803 | 231,803 | 231,803 | 280,143 | 231.80 | 290,550 | 290,050 | 290,50 | 290,50 | 27,584 | 2,970,601 | 10.115 | 0\% |
| 8012 Education Protection Account | 521,399 |  |  |  | 134,913 |  |  | 134,913 |  |  | 209,425 |  |  | 155,993 | 635,244 | ${ }_{113,895}$ |  |
| Totat 8011 -8996 - Local Control funding Formula Reverue | 3,481,835 |  | 128,780 | 200,682 | 366,716 | 231,803 | 231,803 | 415,056 | 231,803 | 290,050 | 499,45 | 290,050 | 290,050 | 429,577 | 3,605,845 | 124,010 | 4\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  | 11.698 |  | 46,790 |  |  |
|  | 46,90 |  |  |  |  |  | 2,991 |  | 5,086 | 3,133 | 2,000 | 2,000 | 2,000 | 3, $\begin{aligned} & 35,093 \\ & 2,000\end{aligned}$ |  | 19,011 | 100\% |
| Total $8100-8299$ - Other federal Income | 46,790 |  |  |  |  |  | 2,791 |  | 5,086 | 3,133 | 2,000 | 2,000 | 13,698 | 37,093 | 65,801 | 19,011 | 41\% |
| 8300-5599. Other State Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8792 Transters of Apportionments -Special Ed 8520 Chidd Nutrition State | 992 | 9,310 |  | 26,068 | 16,758 | 16,758 | 16,758 174 | 16,588 150 | 152 | 46,992 495 | 23,471 150 | 20,938 150 | 20,938 150 | 12,539 329 | 227,237 |  | 3\% |
| 8550 Mandate Block Grant | 66,004 |  |  |  |  |  | 6,131 |  | 34,550 |  |  |  | 34,307 |  | 74,988 | 8,984 | 14\% |
| 8560 State Loterv Revenue | ${ }_{81,759}$ |  |  |  | 520 |  |  | 25,497 |  |  | 28,610 |  |  | 33,981 | ${ }_{88,607}$ | 6,848 |  |
| 8590 State Mental Health | 30,000 |  |  |  |  |  |  |  | 21,120 |  |  |  | 8.880 |  | 30,000 |  |  |
| ${ }_{8}^{8599158740}$ | 363,309 <br> 200 |  |  |  |  |  |  |  |  |  |  | 211,488 |  | 179,613 | 391,101 | 27,922 | 8\% |
| 8599 Al Othe State Revenues | ${ }_{\text {78, }}^{\text {25,000 }}$ | ${ }^{9,310}$ |  | 26,068 | 17,278 | 16,758 | 23,063 | ${ }_{4}^{69,3216}$ | ${ }_{\text {2 }}^{5,4227}$ | $\begin{array}{r}724 \\ \hline 47.861\end{array}$ | 52,331 | 232,579 | ${ }^{64,274}$ | ${ }_{25,562}^{28,23}$ |  | 13,832 66,51 | 55\% |
| 8600-8799 - other Income-Loal | 188,064 |  |  |  |  |  | 23,03 | 49,321 | 58,299 |  | 52,31 |  |  |  |  |  |  |
| 8634 food Serice Sales |  |  | 403 | ${ }^{11,986}$ | 9,477 | -,392 | 866 | 6,250 | 0,133 | 6,823 | 3,000 | 3,000 | 3,000 |  | 83,330 | 83,330 | 100\% |
| 8660 Interest/ / Dividend licome |  |  |  | 3,829 | ${ }^{2,047}$ |  |  | 452 |  |  |  |  | 3,672 |  | 10,000 | 10,000 | 100\% |
| 8690 All Other Local Revenue | ${ }^{415,253}$ | 38,371 | 115,201 | 14,696 | 16,576 | 15,731 | 119,351 | 55,793 | 15,924 | 17,710 | ${ }^{12,877}$ | 8,385 | 8,385 |  | 439,000 | 23,747 | 6\% |
| 8698 Grants 8699 fundris | 166,500 |  |  |  |  |  | 125,000 |  |  |  | 60,500 |  |  |  |  | 25,000 |  |
| ${ }_{\text {che }} 8699$ Fundrasising | 702,400 <br> $1.278,153$ | ${ }^{40}$ | ${ }_{\text {21,900 }}{ }^{147,503}$ | ${ }_{\text {58,468 }}^{88,979}$ | $\frac{137,959}{166,060}$ | 60,916 | ${ }_{\text {71,535 }}$ | 20,24 | $\frac{37,668}{6,724}$ | ${ }_{\text {27, }}^{52,06}$ | 3,539 | $\frac{139,238}{15,63}$ | 139,238 <br> 157295 |  | 718,400 | 15,000 | 2\% |
| Total 8600 -8799 Other Income-Local Prior vear Adjusment | 1,278,153 | ${ }^{38,411}$ | 147,503 | 88,979 | 166,060 | ${ }^{86,039}$ | 325,75 | ${ }^{82,789}$ | 63,24 | 52,139 | 79,916 | 150,623 | 154,295 |  | 1,436,230 | 158,077 | 12\% |
| Prior Year Adjustments <br> 8019 Local Control Funding Formula - Prior Year |  |  |  |  |  |  |  |  |  | (215) | (215) | (215) | (215) | (215) | (1,075) | (1,075) | 100\% |
| 8999 Other Prior vear Adjustments |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,073 | 1,073 | 1,073 | 100\% |
| Total Prior Year Adjustments TOTAL INCOME |  | 7,721 |  |  |  |  |  |  |  | (215) | (215) | (215) | (225) | 858 | (2) | (2) | 100\% |
| Expense |  |  |  |  |  |  |  |  |  | 392,968 | 63,407 | 67,036 | 522,02 | 12, 1 , | 5,96,089 |  |  |
| 1000 Cerrificated Salaries |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1110 Teachers' Salaries | 1,688,601 |  | 145,162 | 152,184 | 152,576 | 153,121 | 143,938 | 147,93 | 199,100 | 150,041 | 199,052 | 169,933 | 169,933 |  | 1,682,533 | 6,068 | \% |
| 11770 Teacher Salares - -ubsstitue | 18,000 |  | 1,350 | ${ }^{2,100}$ | 3,450 | ${ }^{2}, 4000$ | 7,050 | 2,250 | 3,150 | 4,575 | 3,750 | (5,038) | (5,038) |  | 20,000 | (4,000) | 25\% |
| 1175 Teachers' Salaries -Stiend//Extr Outy | ${ }^{87,850}$ |  | 13,98 | 6,979 | 7,113 | ${ }^{8,174}$ | 7,098 | 7,964 | 7,880 | 18,028 | 7,540 | 3,054 | 3,054 |  | ${ }^{90,850}$ | (3,000) |  |
| 1200 Cerificated Pupil Suport Salaries | 138,213 |  | 4,470 | 22,497 | ${ }^{13,183}$ | ${ }^{13,064}$ | 19,896 | 17,655 | 12,382 | ${ }^{17,323}$ | 14,982 | 10,936 | ${ }^{10,936}$ |  | 157,323 | $(19,110)$ | 14\% |
| 1300 certificted Superisiso rand Administrator Salaries | 354,948 | 27,999 | 30,617 | 30,354 | 29,228 | 31,830 | 34,104 | 34,104 | 34,104 | 34,104 | 34,104 | 34,104 | 34,104 |  | 388,756 | (3, 808) | 10\% |
| Total 1000 - Cerificated Salaries | 2,285,613 | 27,999 | 199,567 | 214,114 | 205,550 | 208,59 | 212,085 | 20,466 | 206,616 | 224,071 | 209,428 | 212,89 | 212,989 |  | 2,339,462 | (53,850) | 2\% |
| $2000 \cdot$ Classified Salaries 2100 Instuctional Alde Salaries | 168,008 |  | 10,87 | 10,851 | ${ }^{8,423}$ | 9,078 | 10,086 | 8,766 | 10,477 | 11,889 | 14,214 | 14,214 | 11,597 |  | 119,882 | 48,726 | 29\% |
| 2200 Classified Support Salaries (Maintenance, Food) | ${ }^{81,005}$ | 2,501 | 7,030 | 6,903 | ${ }^{6,035}$ | 6,061 | 7,293 | 5,001 | 5.448 | 7,296 | 6,899 | 6,899 | 9,968 |  | 77,335 | 4,270 | -5\% |
| 2300 Classified Superisiso and Administrator Salaries | ${ }^{171,150}$ | ${ }_{8,359}$ | 19,946 | ${ }^{13,639}$ | ${ }^{13,639}$ | 12,084 | 12,806 | ${ }^{12,806}$ | 12,806 | ${ }^{12,806}$ | ${ }^{12,806}$ | ${ }^{12,806}$ | 21,646 |  | 166,150 | 5,000 | -3\% |
| 2400 Clerical/Technica//office Staff Salaries | 154,342 | 5,128 | 10,674 | 12,308 | 16,358 | 16,410 | 18,791 | 14,928 | 18,971 | 19,288 | 18,193 | 18,193 | 6,971 |  | ${ }^{176,212}$ | (21,870) | 14\% |
| 2900 Other Classified Salaries (Superision, Atter School) | ${ }^{142,859}$ |  | 9,336 | 11,333 | 13,133 | 12,262 | 13,734 | 9,324 | 11,241 | 15,665 | 13,423 | 13,423 | 1,726 |  | 124,600 | 18,258 | 13\% |
| Total 2000 C Classified Salaries | 718,564 | 15,988 | 57,273 | 55,34 | 57,589 | ${ }^{55,996}$ | ${ }^{62,710}$ | ${ }^{50,826}$ | 58,922 | ${ }^{66,944}$ | ${ }^{65,335}$ | ${ }^{65,335}$ | 51,908 |  | 664,180 | 54,384 | 8\% |
| ${ }_{3} 3111$ stres State Teachers Reitrement System | 372,098 | 4,558 | 31,838 | 33,775 | 29,277 | 32,566 | 32,008 | 31,724 | ${ }^{31,437}$ | 32,498 | 34,095 | 34,675 | 34,675 |  | 363,125 | 8,973 | 2\% |
| 3311 OASOI - Social Seurity | 44,551 | 1.019 | 3,583 | 3,613 | 3,791 | 3,469 | 4,277 | 3,428 | 3,775 | 4,365 | 4,063 | 4,063 | 3,218 |  | ${ }^{42,666}$ | 1,885 | -4\% |
| 3331 MED - Medicare | 43,561 | 647 | 3,466 | 3,624 | 3,320 | 3,453 | 3,629 | 3,370 | 3,437 | 3,661 | 3,987 | 4,039 | 3,841 |  | 40,43 | 3,087 | -7\% |
| 3001 HzW - Health \& Welfre | 185,000 | 2,676 | 13,459 | 16,146 | 24,987 | 17,565 | 19,961 | 17,221 | 14,700 | 21,436 | 15,616 | 15,616 | 15,616 |  | 195,000 | (10,000) | 5\% |
| 3501 Sul -State Unemployment Insurace | ${ }^{25,996}$ | 81 | 1,732 | 1,179 | 858 | 447 | 359 | 7,535 | 3,414 | 1,484 | 2,958 | 2,958 | 2,958 |  | ${ }^{25,963}$ | ${ }^{(67)}$ | \% \% |
| 3601 Workers' Compensation | 40,304 | 8,164 |  | 4,082 | 2,041 | 2,041 |  | 4,082 |  | 2,041 | 2,041 | 21,620 |  |  | 46,112 | (5,808) | 14\% |
| Totat 3000 - Employee Eenefits | 711,099 | 17,145 | 54,080 | ${ }^{62,418}$ | 64,274 | 59,541 | 60,233 | 67,360 | 56,764 | 65,485 | 62,760 | ${ }^{82,970}$ | 60,308 |  | ${ }^{713,339}$ | (1,930) | \% |
| $4000 \cdot$ Supplies 4110 Approved Textbooks and Core Curiciculum Materials | 12,000 |  |  | 511 | 357 |  |  |  |  |  |  | 3,566 | 3,566 |  | 8,000 | 4,000 | 33\% |
| 4210 Books and other Reference Materials | 27,000 | 758 | 3,431 | 548 | 154 | 168 | 1,377 | 395 | 769 | 103 | 116 | 591 | 591 |  | 9,000 | 18,000 | 67\% |
| 4310 Student Materials | 50,000 | 7,825 | 25,736 | 18,758 | 4,135 | 1,269 | 1,333 | 2,663 | 137 | 1,508 | 1,572 | ${ }^{11,532}$ | ${ }_{11,532}$ |  | 88,000 | (38,000) | 76\% |
| 4350 Office Supplies | 19,000 |  | 1,858 | 1,155 | 2,211 | 1,633 | 1,817 | 810 | 868 | 1,896 | 1,433 | 1,600 | 1,618 |  | 16,900 | 2,100 | 11\% |
| ${ }^{437}$ Custodial Supplies | 9,789 | 101 | 383 | 844 | 1,749 | 123 | 2,998 | 955 | 19 | 550 | 1,228 | 983 | 983 |  | 10,417 | (628) | 6\% |
| 4330 Other Supplies | 49,571 | 207 | 2,557 | 3,356 | 2,740 | 511 | 4,146 | 804 | 427 | 3,486 | 738 | 7,362 | ${ }^{7,362}$ |  | 33,694 | 15,877 | 32\% |
| 4400 Non Capitalized Equipment 4700 Food and Food Supplies | 55,000 |  | 27,063 | 10,295 111584 | 2,870 12437 |  |  | ${ }_{9}^{277}$ |  |  |  | - | 3,182 12000 |  | 47,500 116887 | 7,500 | 14\%\% |
| 4700 Food and food Supplies | 25,000 |  |  | 11,584 | 12,437 | 12,212 | 11,344 | 9,842 | 11,469 |  | 12,000 | 12,000 | 12,000 | 12,000 | 116,887 | (91,887) | 368\% |
| Total 4000 - Supplies | 247,39 | ${ }^{8,890}$ | ${ }^{61,028}$ | 47,680 | 26,653 | 15,916 | 22,514 | 15,745 | 13,689 | 7,544 | 17,087 | 40,816 | 40,834 | 12,000 | 33, 389 | (83,038) | 34\% |
| $\mathbf{5 0 0 0}$ - Operating Services 5200 Travel and Conferences | 17,000 |  | 9,850 | 2,916 | 2,741 | 74 | 2,071 | 32 |  | 5,803 | 2,428 | 1,858 | 1,858 |  | 30,450 |  |  |
| 5300 Dues and Memberships | 5,073 | 1,560 |  | 460 | 150 | 30 | 40 |  | 2,240 |  | 200 | 232 | 232 |  | 5,143 | (70) | 1\% |
| 5450 General Insurance | 28,035 | 8,353 |  | 3,556 | 1,778 | 1,778 |  | 3,556 |  | 1,779 | 1,799 | 1,657 | 1,657 |  | 25,894 | 2,141 | -8\% |
| 5500 Operation and Housekeeping Serices | 141,000 | 4,599 | 11,298 | 5,145 | 9,881 | 3,999 | 6,401 | 9,703 | 2,052 | ${ }^{8,344}$ | ${ }^{\text {6,406 }}$ | ${ }^{21,587}$ | ${ }^{21,587}$ |  | ${ }^{111,000}$ | 30,000 | 21\% |
| 5610 Rent- Facilities / Buildings/ Space | 468,896 | 78,406 | 43,07 |  | 69,339 | 38,988 | ${ }^{39,123}$ | 38,988 | 38,988 | ${ }^{40,136}$ | 38,988 | 53,374 | 53,374 |  | 533,310 | (64,414) | 14\% |
| 5620 Equipment Lease | 28,000 |  | 4,176 | 2,604 | 2,088 |  | ${ }^{8,336}$ | 2,088 |  | 4.870 | 4,175 | 2,000 | 1,664 |  | ${ }^{32,000}$ | (4,000) | 14\% |
| ${ }_{5}^{5630}$ Vendor Repairs | 6,500 |  |  | 7,250 | 254 | 3,200 | 1,077 | 2,551 5 5 | 489 | (150) | 368 | 500 | 460 |  | 16,000 | (19,500) | 146\% |
| 5812 Field Trips/Pupil Transportation | 128,857 |  |  | 4,623 | 4,606 | 2,553 | 1,856 2,136 | 5,356 | 41,103 1,350 | 25,621 | 15,222 | 20,13 | 20,113 |  | 140,966 | (12,110) | 9\% |
|  | 49,400 <br> 6,000 |  | 728 | 1,110 75 | 6,452 | 628 75 | 2,136 330 | 5,127 | 1,350 3,172 |  | 1,218 1,927 | 9,365 210 | -9,365 |  | 33,400 <br> 6,000 | 10,000 | 20\% |
| 5850 Non Instructional Consultants | 136,000 | 7,085 | 7,992 | 8,339 | 10,021 | 10,212 | 24,208 | 5,450 | ${ }_{8,625}^{5,125}$ | 25,688 | 1,590 | 13,095 | 13,095 |  | 136,000 | - |  |


| YU MING CHARTER SCHOOL <br> 2018-19 Cash Flow Forecast |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Prepraced by Exi. For ses by Exid and xue dients onlv. 02 |  |  |  |  |  |  |  |  |  |  |  |  | Actuals as of | 3/31/2019 |  |  |  |
|  | 2018-19 Budget | Actual Jul-18 | actual Aug. 18 | Actual Sep-18 | Actual oct-18 | Actual Nov-18 | Actual Dec. 18 | Actual Jan-19 | Actual Feb-19 | Actual <br> Mar-19 | Apr-19 | May-19 | Jun-19 | Accrual | $\begin{aligned} & \text { FORECAST } \\ & \text { Jul-18 - Jun-19 } \end{aligned}$ | Budget Varianc Better / (Worse) | \% Better / (Worse) |
| 5851 Instructional Consultants | 115,400 |  |  | 3,817 | 35,857 | 8,001 | 17,946 | 4,013 | 2,919 | 3,726 | 14,132 | 12,995 | 12,495 |  | 115,400 | - |  |
| 5853 ExED | 117,04 |  |  | 19,567 | 19,567 | 9,784 |  | 19,567 | 9,784 |  | 19,567 | 9,784 | 9,784 |  | 117,004 |  |  |
| 5860 Non Instructional software and Subscripions | 9,500 | 4,408 | ${ }_{6,318}$ | 4,922 |  | 2,155 | 1,972 | 349 | 24 | 24 | 24 | 579 | 579 |  | 21,428 | (11,928) | 126\% |
| 5890 Othe F Fees /Bank Charges /Creitit Card Fees | 109,955 | 1,008 | 5,131 | 5,596 | 12,436 | 19,833 | 20,604 | 10,920 | 26,323 | 2,443 | 188 | 10,347 | 10,347 |  | 159,175 | (49,220) | 45\% |
| 5896 Special Ed fair Share/Special Ed d dmmin Fee | ${ }_{8}^{8,003}$ |  |  |  |  |  |  |  |  |  |  |  | 8,221 |  | 8,221 <br> 5000 | (217) | 3\% |
| 5897 fundraising cost | ${ }^{45,000}$ |  |  |  |  | 750 | 7,627 |  | 948 |  | 2,206 | 16,734 | 16,734 |  | ${ }^{45,000}$ |  |  |
| 5900 Communications | 29,000 | 415 | 982 | 2,665 | 2,717 | 2,565 | 2,589 | 2,735 | 3,881 | 3,254 | 2,760 | 2,219 | 2,219 |  | 29,000 |  |  |
| Total 5000 - Operating Services | 1,499,023 | 105,833 | 90,881 | ${ }^{73,244}$ | 178,560 | 104,625 | 136,317 | 110,434 | 142,718 | 122,457 | 146,978 | 176,149 | 183,94 |  | 1,571,791 | (122,76) | 8\% |
| 6900 Depreciation Expens | 40,000 |  |  | 1,046 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 3,267 |  | 23779 | 16,221 | -41\% |
| Total 6000 C Capital Outay | 40,000 |  |  | 1,046 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 3,267 |  | 23,779 | 16,21 | -41\% |
| TTAAL EXPENSE | 5,451,968 | 175,856 | 458,430 | 453,537 | 535,059 | 447,000 | 496,293 | 456,265 | 481,162 | 488,935 | 504,221 | 580,893 | 553,299 | 12,000 | 5,642,949 | (190,981) | 4\% |
| netincome | 140,875 | $(128,134)$ | $(182,147)$ | $(137,808)$ | 14,994 | (112,399) | 87,117 | 90,901 | (122,300) | $(95,966)$ | 129,186 | 94,143 | (31,198) | 710,751 | 317,141 | 176,266 | 125\% |
| Begining Cash Balance | 620,474 | 67,887 | 904,826 | 674,398 | 488,273 | 470,248 | 360,25 | 499,88 | 545,291 | 423,172 | 493,264 | 667,399 | 815,093 | 702,162 | 676,847 | 56,373 |  |
| Cash Flow foom Operating Activities Net noome |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Income Change in Accounts Receivable | 190,875 | (128,134) | (188, 147) | (137, 808) | 14,994 | (112,399) | 8,117 | 90,901 | (122,300) | 195,966) | 129,186 | 94,143 | (31,198) | 710,751 | 317,141 | 176,266 |  |
| Prior Year Account seceivable | ${ }_{583,091}$ | 350,272 |  | 21,780 | 17,182 |  |  |  |  | 164,036 | 34,209 | $5_{51,117}$ |  |  | ${ }^{638,596}$ | 55,504 |  |
| Current Year Accounts Receivable Changin Due fom | (585,723) |  |  |  | (227) | (29) |  | 2,146 | (12) |  |  |  |  | (722,966) | (720,820) $(1288)$ | $\underset{(135,097)}{(268)}$ |  |
| Change in Accounts Payable | (5,838) | (37,78) | (35,79) | (23,589) |  |  |  |  |  |  |  |  |  | 12,000 | (85,166) | (79,388) |  |
| Change in Due to Change in Accrued Vacation |  |  |  |  |  |  |  |  |  |  | 8,307 |  |  | 215 | ${ }_{8,522}$ | 8,522 |  |
| Change in Payrol Luabilities |  |  |  | 70 | 79 |  | 85 | (79) |  | 12 |  |  |  |  | 167 | 167 |  |
| Change in Prepaid Expenditures | (13,041) | 43,623 |  | (2,048) |  |  |  |  | (2,240) | (422) |  |  | (35,000) |  | 3,912 | 16,953 |  |
| Change in Deposits | 50,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (50,000) |  |
| Chang ei D Deferered Revenue Deprecition Expense | 40,000 |  |  | 1,046 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 2,433 | 3,267 |  | 23,799 | $(16,21)$ |  |
| Cash fow from investing Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Expenditures | (200,000) |  | (12,48) | (85,576) | (12,486) |  |  | - | - |  |  |  | $(50,000)$ |  | (160,547) | 39,453 |  |
| Source- Sale of Receivables |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Use-sale of Receivables |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Source-Loans |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ending Casb Balance | 62, ${ }^{\text {a }}$ 88 | 904,826 | 674,398 | 448,273 | 470,248 | 360,253 | 499,88 | 545,291 | 423,172 | 493,264 | 667,39 | 815,03 | 702,162 | 702,16 | 702,162 | 72,324 |  |


|  |  | Current Period Actual | Current Period <br> Budget - Original | Current Period Budget Variance Original | YTD Actual | YTD Budget Original | YTD Budget Variance $\qquad$ - Original | Total Budget Original |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |  |
| Principal Apportionments |  |  |  |  |  |  |  |  |
| 8011 | LCFF Revenue | 290,050 | 286,981 | 3,069 | 1,826,867 | 1,812,562 | 14,305 | 2,960,486 |
| 8012 | Education Protection Account | 0 | 0 | 0 | 269,826 | 231,529 | 38,297 | 521,349 |
| 8019 | LCFF - Prior Year Adjustment | (215) | 0 | (215) | (215) | , | (215) | 0 |
| Other Federal Income |  |  |  |  |  |  |  |  |
| 8181 | Special Ed - IDEA | 0 | 23,395 | $(23,395)$ | 0 | 23,395 | $(23,395)$ | 46,790 |
| 8220 | Child Nutrition Programs - Federal | 3,133 | $\underline{0}$ | 3,133 | 11,011 | $\underline{0}$ | 11,011 | 0 |
| Other State Income |  |  |  |  |  |  |  |  |
| 8520 | Child Nutrition - State | 195 | 0 | 195 | 671 | 0 | 671 | 0 |
| 8550 | Mandate Block Grant | 0 | 19,964 | $(19,964)$ | 40,681 | 66,004 | $(25,323)$ | 66,004 |
| 8560 | State Lottery Revenue | 0 | 0 | 0 | 26,017 | 20,440 | 5,577 | 81,759 |
| 8590 | MENTAL HEALTH II \& III | 0 | 0 | 0 | 21,120 | 0 | 21,120 | 30,000 |
| 8591 | SB740 | 0 | 0 | 0 | 0 | 90,827 | $(90,827)$ | 363,309 |
| 8599 | All Other State Revenues | 724 | 0 | 724 | 10,067 | 0 | 10,067 | 25,000 |
| 8792 | Transfer of Apportionments - Sp Ed | 46,942 | 17,777 | 29,165 | 149,352 | 166,660 | $(17,308)$ | 219,992 |
| Other Income - Local |  |  |  |  |  |  |  |  |
| 8634 | Food Service Sales | 6,823 | 0 | 6,823 | 74,330 | 0 | 74,330 | 0 |
| 8660 | Interest Income | 0 | 0 | 0 | 6,328 | 0 | 6,328 | 0 |
| 8690 | All Other Local Revenue | 17,710 | 33,411 | $(15,701)$ | 409,353 | 288,768 | 120,585 | 415,253 |
| 8698 | Grants | 0 | 13,375 | $(13,375)$ | 125,000 | 120,375 | 4,625 | 160,500 |
| 8699 | Fundraising | 27,606 | 20,313 | 7,293 | 436,386 | 413,347 | 23,039 | 702,400 |
|  | Total Other Income - Local | 52,139 | 67,099 | $(14,960)$ | 1,051,397 | 822,490 | 228,907 | 1,278,153 |
|  | Total Revenue | 392,968 | 415,216 | $(\underline{22,248)}$ | 3,406,794 | 3,233,908 | 172,886 | 5,592,842 |
| Expense |  |  |  |  |  |  |  |  |
| Certificated Salaries |  |  |  |  |  |  |  |  |
| 1110 | Teachers' Salaries | 150,041 | 153,509 | 3,468 | 1,193,615 | 1,228,074 | 34,459 | 1,688,601 |
| 1170 | Teacher Salaries - Substitute | 4,575 | 1,455 | $(3,120)$ | 26,325 | 11,636 | $(14,689)$ | 16,000 |
| 1175 | Teachers' Salaries - Stipend/Extra Duty | 18,028 | 7,986 | $(10,041)$ | 77,203 | 63,891 | $(13,312)$ | 87,850 |
| 1200 | Certificated Pupil Support Salaries | 17,323 | 12,565 | $(4,758)$ | 120,470 | 100,519 | $(19,952)$ | 138,213 |
| 1300 | Certificated Supervisor and Administrator Salaries | 34,104 | 29,579 | $(4,525)$ | 286,444 | 266,211 | $(\underline{20,233)}$ | 354,948 |
| Classified Salaries |  |  |  |  |  |  |  | 2,285,613 |
| 2100 | Instructional Aide Salaries | 11,889 | 15,328 | 3,439 | 79,857 | 122,624 | 42,767 | 168,608 |
| 2200 | Classified Support Salaries | 7,296 | 7,419 | 123 | 53,569 | 59,349 | 5,780 | 81,605 |
| 2300 | Classified Supervisor and Administrator Salaries | 12,806 | 14,263 | 1,456 | 118,892 | 128,363 | 9,470 | 171,150 |
| 2400 | Clerical/Technical/Office Staff Salaries | 19,288 | 12,862 | $(6,426)$ | 132,855 | 115,757 | $(17,099)$ | 154,342 |
| 2900 | Other Classified Salaries | 15,665 | 12,987 | $(2,678)$ | 96,028 | 103,897 | 7,869 | 142,859 |
|  |  |  |  |  |  |  |  |  |
| 3111 | STRS - State Teachers Retirement System | 32,498 | 33,889 | 891 | 259,681 | 271,930 | 12,249 | 372,098 |
| 3311 | Social Security (OASDI) | 4,365 | 3,897 | (468) | 31,321 | 32,859 | 1,538 | 44,551 |
| 3331 | Medicare | 3,661 | 3,885 | 225 | 28,607 | 31,905 | 3,298 | 43,561 |
| 3401 | Health \& Welfare | 21,436 | 15,417 | $(6,019)$ | 148,152 | 138,750 | $(9,402)$ | 185,000 |
| $3501$ | State Unemployment Insurance | 1,484 | 2,310 | 826 | 17,088 | 18,967 | 1,878 | 25,896 |
| 3601 | Workers Compensation | 2,041 | 3,359 | 1,318 | 22,451 | 36,945 | 14,494 | 40,304 |
|  | Total Employee Benefits Supplies | 65,485 | 62,257 | $(3,228)$ | 507,301 | 531,356 | 24,055 | 711,409 |
| 4110 | Approved Textbooks \& Core Curriculum Materials | 0 | 0 | 0 | 868 | 12,000 | 11,132 | 12,000 |


|  |  | Current Period Actual | Current Period <br> Budget - Original | Current Period Budget Variance Original | YTD Actual | YTD Budget Original | YTD Budget Variance - Original | Total Budget Original |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4210 | Books and Other Reference Materials | 103 | 0 | (103) | 7,702 | 27,000 | 19,298 | 27,000 |
| 4310 | Student Materials | 1,508 | 4,167 | 2,659 | 63,363 | 37,500 | $(25,863)$ | 50,000 |
| 4350 | Office Supplies | 1,896 | 1,583 | (313) | 12,249 | 14,250 | 2,001 | 19,000 |
| 4370 | Custodial Supplies | 550 | 816 | 265 | 7,223 | 7,342 | 118 | 9,789 |
| 4390 | Other Supplies | 3,486 | 4,131 | 645 | 18,232 | 37,178 | 18,945 | 49,571 |
| 4400 | Non Capitalized Equipment | 0 | 0 | 0 | 41,135 | 55,000 | 13,865 | 55,000 |
| 4700 | Food and Food Supplies | $\underline{0}$ | 2,083 | 2,083 | 68,887 | 18,750 | $(50,137)$ | 25,000 |
|  | Total Supplies Operating Services | 7,544 | 12,780 | 5,236 | 219,660 | 209,019 | $(10,640)$ | 247,359 |
| 5200 | Travel and Conferences | 5,803 | 1,417 | $(4,386)$ | 24,307 | 12,750 | $(11,556)$ | 17,000 |
| 5300 | Dues and Memberships | 0 | 423 | 423 | 4,480 | 3,805 | (675) | 5,073 |
| 5450 | General Insurance | 1,779 | 2,336 | 557 | 20,800 | 25,698 | 4,898 | 28,035 |
| 5500 | Operation and Housekeeping Services | 8,344 | 11,750 | 3,406 | 61,421 | 105,750 | 44,329 | 141,000 |
| 5610 | Building Rent | 40,136 | 39,075 | $(1,062)$ | 387,574 | 351,672 | $(35,902)$ | 468,896 |
| 5620 | Equipment Lease | 4,870 | 2,333 | $(2,537)$ | 24,161 | 21,000 | $(3,161)$ | 28,000 |
| 5630 | Vendor Repairs | (150) | 542 | 692 | 14,672 | 4,875 | $(9,797)$ | 6,500 |
| 5812 | Field Trips/Pupil Transportation | 25,621 | 10,738 | $(14,883)$ | 85,718 | 96,643 | 10,924 | 128,857 |
| 5820 | Legal / Audit Fees | 920 | 4,117 | 3,196 | 19,452 | 37,050 | 17,598 | 49,400 |
| 5830 | Advertisement / Recruitment | 0 | 500 | 500 | 3,652 | 4,500 | 848 | 6,000 |
| 5850 | Non Instructional Consultants | 25,688 | 11,333 | $(14,354)$ | 108,219 | 102,000 | $(6,219)$ | 136,000 |
| 5851 | Instructional Consultants | 3,726 | 9,617 | 5,891 | 76,278 | 86,550 | 10,272 | 115,400 |
| 5853 | ExED | 0 | 9,784 | 9,784 | 78,269 | 88,053 | 9,784 | 117,404 |
| 5860 | Non Instructional Software and Subscriptions | 24 | 792 | 768 | 20,245 | 7,125 | $(13,120)$ | 9,500 |
| 5890 | Other Fees / Bank Charges /Credit Card Fees | 2,443 | 9,163 | 6,720 | 104,293 | 82,466 | $(21,827)$ | 109,955 |
| 5896 | Special ED Fair Share | 0 | 560 | 560 | 0 | 6,323 | 6,323 | 8,003 |
| 5897 | Fundraising Cost | 0 | 3,750 | 3,750 | 9,325 | 33,750 | 24,425 | 45,000 |
| 5900 | Communications | 3,254 | 2,417 | (837) | 21,803 | 21,750 | (52) | 29,000 |
|  | Total Operating Services Capital Outlay | 122,457 | 120,645 | $(1,812)$ | 1,064,669 | 1,091,760 | 27,090 | 1,449,023 |
| 6900 | Depreciation Expense | 2,433 | 3,333 | 900 | 15,646 | 30,000 | 14,354 | 40,000 |
|  | Total Capital Outlay | 2,433 | 3,333 | 900 | 15,646 | 30,000 | 14,354 | 40,000 |
|  | Total Expense | 488,935 | 466,967 | $(\underline{21,967)}$ | 3,992,536 | 4,062,455 | 69,920 | 5,451,968 |
|  | Net Income | $(95,966)$ | $(51,751)$ | $(44,215)$ | $(585,742)$ | (828,547) | 242,805 | 140,874 |


| Effective Date Document Number | Name | Transaction Description | Transaction Amount |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| 3/4/2019 1903040 | CARDMEMBER SERVICE | 01/09/19-02/09/19: CREDIT CARD PURCHASES | 26,678.69 |
| 3/5/2019 1001043 | ALAMEDA COUNTY ENVIRONMENTAL HEALTH | 01/19: SATELLITE FOOD FACILTTY PERMIT \& PENALTY CHARGE | 463.75 |
| 3/5/2019 1001044 | BAY ALARM COMPANY | 03/01/19-06/01/19: BURGLAR MONITORING FEE (21183520) | 603.20 |
| 3/5/2019 1001045 | CHARTERSAFE | 03/19: WORKERS COMPENSATION | 3,820.00 |
| 3/5/2019 1001046 | FAGEN, FRIEDMAN \& FULFROST, LLP | 12/18: LEGAL SERVICES | 234.50 |
| 3/5/2019 1001047 | ELONIA GONZALEZ | REIM: PARKING FOR FIELD TRIP | 29.00 |
| 3/5/2019 1001048 | LISA HILLEY | REIM: SUPPLIES FOR TEACHER'S APPRECIATION | 903.38 |
| 3/5/2019 1001049 | INFINISOURCE BENEFIT SERVICES | 03/15/19-03/14/20: COBRA CORE SERVICES | 600.00 |
| 3/5/2019 1001050 | SUSAN KUNG | REIM: PARKING FOR FIELD TRIP | 26.25 |
| 3/5/2019 1001051 | DANNY LAU | REIM: ITEMS FOR PE CLOSET REPAIRS | 22.14 |
| 3/5/2019 1001052 | SIHPING LIN | REIM: ITEMS FOR INTERN HOST FAMILY | 40.18 |
| 3/5/2019 1001053 | MICHAEL'S TRANSPORTATION SERVICE, INC. | 02/19: FIELD TRIP TRANSPORTATION | 702.00 |
| 3/5/2019 1001054 | ANTONIO MUSCARDIN | 01/19: GARDEN CLEANUP | 600.00 |
| 3/5/2019 1001055 | OFFICE DEPOT | 01/19: COPY PAPER | 139.80 |
| 3/5/2019 | OFFICE DEPOT | 02/19: COPY PAPER, TAPE, STAPLES, FOLDERS | 168.11 |
| 3/5/2019 | OFFICE DEPOT | 02/19: COPY PAPER | 139.80 |
| 3/5/2019 | OFFICE DEPOT | 02/19: CONSTRUCTION PAPERS | 96.19 |
| 3/5/2019 1001056 | LYNN PERKINS | 08/18-12/18: SCHOOL NURSE CONSULTANT | 600.00 |
| 3/5/2019 1001057 | SACRAMENTO COUNTY OFFICE OF EDUCATION | 01/28/19-02/01/19: G6 FIELD TRIP | 6,607.50 |
| 3/5/2019 1001058 | SHAMROCK OFFICE SOLUTIONS | 02/19: SHIPPING FOR TONER | 11.47 |
| 3/5/2019 | SHAMROCK OFFICE SOLUTIONS | 02/19: SHIPPING FOR TONER | 11.47 |
| 3/5/2019 1001059 | SPEARITWURX FOUNDATION | 02/19: FACILITATION OF BHM ASSEMBLIES | 1,200.00 |
| 3/5/2019 1001060 | SYNCB/AMAZON | 12/18: BOOKS | 687.60 |
| 3/5/2019 | SYNCB/AMAZON | 01/19: CREDIT CARD PURCHASES | 1,433.02 |
| 3/5/2019 1001061 | U.S. BANK EQUIPMENT FINANCE | 02/01/19-03/01/19: COPIER LEASE | 2,087.89 |
| 3/6/2019 1903060 | VANTIV INTERGRATED PAYMENT SOLUTIONS | 02/19: PROCESSING SERVICE FEE | 52.46 |
| 3/7/2019 1903070 | AT\&T | 01/14/19-02/13/19: PHONE (960 7613474555 8) | 1,609.49 |
| 3/11/2019 1001062 | HANNAH ACEVEDO | 02/19: BEHAVIORAL CONSULTANT | 1,785.00 |
| 3/11/2019 1001063 | CALIFORNIA STATE UNIVERSITY, EAST BAY | 02/19: ANNUAL SUPERVISION OF INTERNS | 2,000.00 |
| 3/11/2019 1001064 | EDTEC,INC. | 01/19: CONSULTING SERVICES | 37.50 |
| 3/11/2019 1001065 | KAISER FOUNDATION HEALTH PLAN | 04/19: HEALTH INSURANCE PREMIUMS FROM 01/26/1902/25/19 | 19,932.09 |
| 3/11/2019 1001066 | LAW OFFICES OF YOUNG, MINNEY \& CORR, LLP. | 02/19: LEGAL SERVICES | 685.90 |
| 3/11/2019 1001067 | ANTONIO MUSCARDIN | 02/19: GARDEN CLEANUP | 600.00 |
| 3/11/2019 1001068 | CELIA PASCUAL | 03/19: MEALS FOR G7 CHINA STUDY TRIP | 267.00 |
| 3/11/2019 1001069 | SACRED HEART CHURCH | 04/19: RENT | 21,534.00 |
| 3/11/2019 1001070 | SHAMROCK OFFICE SOLUTIONS | 12/01/18-02/28/19: COPIER LEASE OVERAGE CHARGE | 2,781.97 |
| 3/11/2019 | SHAMROCK OFFICE SOLUTIONS | 02/19: SHIPPING FOR TONER | 11.47 |
| 3/11/2019 1001071 | STARLINE SUPPLY COMPANY | 02/19: LINERS, GLOVES, ROLL TOWELS, BATH TISSUE | 444.47 |
| 3/11/2019 1001072 | ST. COLUMBA PARISH CHURCH | 04/19: RENT | 17,454.00 |
| 3/11/2019 1001073 | TEACHERS ON RESERVE | 02/19: SUBSTITUTE TEACHERS | 242.06 |
| 3/11/2019 1001074 | RONGHUI YANG | REIM: SAFETY PINS, FRUITS, DECORATIONS \& SUPPLIES | 50.00 |
| 3/12/2019 1903120 | PG\&E | 01/16/19-02/14/19: GAS \& ELECTRIC (3514922506-8) | 1,882.60 |
| 3/14/2019 1531 | FORTUNE COOKIE FACTORY | 02/19: FIELD TRIP | (156.00) |
| 3/15/2019 1903150 | PG\&E | 01/16/19-02/14/19: GAS \& ELECTRIC (2086434523-4) | 891.67 |
| 3/18/2019 1001038 | GABRIEL LOCK \& KEY | 02/19: FRONT DOOR CLOSER REPAIR | (150.00) |
| 3/18/2019 1001075 | BAY ISLAND OFFICIALS ASSOCIATION | 02/19: BASKETBALL OFFICIATING | 74.00 |
| 3/18/2019 1001076 | CIT | 03/19: PHONE SYSTEM | 288.06 |
| 3/18/2019 1001077 | CO POWER | 03/19: DENTAL INSURANCE PREMIUM | 1,885.53 |
| 3/18/2019 1001078 | JULIE MCGUIRE | 02/19: HEARING \& VISION SCREENING SERVICES | 1,751.25 |
| 3/18/2019 1001079 | OFFICE DEPOT | 02/19: BINDERS, SHEET PROTECTORS | 69.36 |
| 3/18/2019 | OFFICE DEPOT | 02/19: BINDERS, SHEET PROTECTORS, PAPER | 479.90 |
| 3/18/2019 | OFFICE DEPOT | 02/19: BINDERS, SHEET PROTECTORS, PAPER | 500.77 |
| 3/18/2019 1001080 | SHAMROCK OFFICE SOLUTIONS | 03/19: SHIPPING FOR TONER | 11.47 |
| 3/21/2019 1903210 | AT\&T | 02/26/19-03/25/19: PHONE (510 923-6171 284 2) | 301.17 |
| 3/25/2019 1001081 | BRANDING BOULEVARD | 03/19: CAPS, HOODIES \& GIFTS FOR CHINA TRIP | 1,387.48 |
| 3/25/2019 1001082 | CO POWER | 04/19: DENTAL INSURANCE PREMIUM | 2,012.19 |
| 3/25/2019 1001083 | EBMUD PAYMENT CENTER | 01/08/19-03/11/19: WATER \& WASTE MANAGEMENT (46806939020) | 687.84 |
| 3/25/2019 1001084 | EDTEC,INC. | 02/19: CONSULTING SERVICES | 1,575.00 |
| 3/25/2019 1001085 | FRIENDS OF SAUSAL CREEK | 03/19: FIELD TRIPS | 1,000.00 |
| 3/25/2019 1001086 | DEXIN LIU | REIM: FOOD FOR BOARD MEETING | 119.35 |
| 3/25/2019 1001087 | LPG LIVE SCAN | 02/19: FINGERPRINTS | 550.00 |
| 3/25/2019 1001088 | MARCILIE SMITH BOYLE'S WORKING PARENTING | 05/19: EVENT SERVICE- PARENT EDUCATION NIGHT | 500.00 |
| 3/25/2019 1001089 | OFFICE DEPOT | 03/19: PAPER, SHEET PROTECTOR, FOLDER | 170.38 |
| 3/25/2019 | OFFICE DEPOT | 03/19: PAPER, BINDERS | 221.07 |
| 3/25/2019 1001090 | SCHOOL FOOD AND WELLNESS GROUP | 02/19: NSLP ADMINISTRATIVE FEES | 750.00 |
| 3/25/2019 1001091 | THE SPEECH PATHOLOGY CONSULTANT | 02/19: SPEECH PATHOLOGY CONSULTANT | 190.50 |
| 3/25/2019 1001092 | TEACHERS ON RESERVE | 02/15/19-03/01/19: SUBSTITUTE TEACHERS | 308.32 |
| 3/26/2019 1903260 | VSP VISION CARE | 04/19: VISION INSURANCE | 252.22 |
| 3/27/2019 1534 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 3,320.00 |
| 3/27/2019 1535 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |
| 3/27/2019 1536 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |
| 3/27/2019 1537 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |
| 3/27/2019 1538 | IMMIGRATION SUPPORT SERVICES | 03/19: PREPARATION \& APPLICATION FOR PETITION | 4,270.00 |

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 Check Register
## From 3/1/2019 to 3/31/2019

| Effective Date Document Number | Name | Transaction Description | Transaction Amount |
| :---: | :---: | :---: | :---: |
| 3/28/2019 1001093 | ALAMEDA COUNTY OFFICE OF EDUCATION | 03/19: STRS | 52,900.40 |
|  |  |  |  |
|  |  | Total 9120 - Cash in Bank - Operating | 208,247.88 |
|  |  |  |  |
|  |  |  |  |
| Report Total |  |  | 208,247.88 |

## Board of Directors <br> May 16, 2019 <br> AGENDA ITEM INFORMATION

| Agenda Item | FY 19-20 Draft Budget |
| :--- | :--- |
| Time Allotted | 15 minutes |
| Background | In preparation for the final budget approval in June, the <br> Finance Committee with ExED prepared a draft FY 19-20 <br> budget for the board's review. |
| Summary | The draft 19-20 budget present modest enrollment growth <br> (assuming continued attrition in middle grades), 4\% salary <br> increases (on top of the teacher salary schedule), and the <br> public funding assumptions from the latest State budget <br> proposal. The State will approve a final budget in June as <br> well, so there could be some changes to public funding. <br> With the lack of one-time public and private funds <br> assumed in the 19-20 budget, the projected Net Income is <br> \$46K. |
| Type | Discussion <br> Key Questions <br> 1) <br> 2) What are potential upsides and downsides for next year? <br> 3) What further information do members fant about specific <br> revenues and expenses? |

Multi-Year Budget Summary
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## Total Enrollment

ADA
\% Free and Reduced
English Language Learners
\% Unduplicated Low Income, EL, Foster Youth

## NCOME

8011-8098 • Local Control Funding Formula Sources
8100-8299 • Federal Revenue
8300-8599 • Other State Revenue
8600-8799 - Other Local Revenue
Grants/Fundraising
8999 - Other Prior Year Adjustment
TOTAL INCOME

## EXPENSE

1000 - Certificated Salaries
2000 - Classified Salaries
3000 - Employee Benefits
4000 - Supplies
5000 - Operating Service
6000 - Capital Outlay
7000 - Other Outgo
TOTAL EXPENSE

## ET INCOME

Ending Cash Balance
Month with Lowest Ending Cash Balance
5\% Reserve Goal
Net Income as a Percentage of Expenses Ending Cash as a Percentage of Expenses

| 2018-19 | 2019-20 Trend | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 449 | 482 | 525 | 559 | 582 | 604 |
| 435.31 | 462.72 | 504.00 | 536.64 | 558.72 | 579.84 |
| 14\% | 14\% | 14\% | 14\% | 14\% | 14\% |
| 7\% | 7\% | 7\% | 7\% | 7\% | 7\% |
| 19\% | 19\% | 19\% | 19\% | 19\% | 19\% |
| 3,604,770 | 3,955,608 | 4,439,043 | 4,851,173 | 5,186,191 | 5,507,063 |
| 65,801 | 85,058 | 91,218 | 98,540 | 104,082 | 108,241 |
| 625,080 | 548,433 | 576,170 | 602,417 | 805,736 | 837,752 |
| 759,567 | 808,964 | 880,585 | 937,524 | 976,435 | 1,013,783 |
| 903,900 | 818,080 | 786,062 | 836,969 | 871,406 | 904,346 |
| 1,073 |  |  |  |  |  |
| 5,960,191 | 6,216,143 | 6,773,079 | 7,326,623 | 7,943,850 | 8,371,184 |
| 2,339,462 | 2,576,199 | 2,789,007 | 3,014,152 | 3,252,261 | 3,374,221 |
| 664,180 | 771,816 | 800,759 | 830,787 | 861,942 | 894,264 |
| 713,339 | 812,992 | 905,105 | 960,853 | 1,018,110 | 1,088,618 |
| 330,398 | 370,991 | 409,199 | 442,279 | 438,363 | 464,664 |
| 1,571,791 | 1,608,661 | 1,756,949 | 1,892,685 | 2,383,867 | 2,475,271 |
| 23,779 | 29,200 | 29,200 | 29,200 | 2,433 |  |
| 5,642,949 | 6,169,859 | 6,690,218 | 7,169,957 | 7,956,977 | 8,297,039 |
| 317,243 | 46,283 | 82,861 | 156,667 | $(13,127)$ | 74,145 |
| 702,264 | 852,595 | 931,310 | 1,114,814 | 1,163,672 | 1,181,494 |
| Nov: \$360,253 | Dec: \$334,534 | Mar: \$566,075 | Dec: \$619,597 | Dec: \$657,071 | Dec: \$709,543 |
| 282,147 | 308,493 | 334,511 | 358,498 | 397,849 | 414,852 |
| 5.6\% | 0.8\% | 1.2\% | 2.2\% | -0.2\% | 0.9\% |
| 12.4\% | 13.8\% | 13.9\% | 15.5\% | 14.6\% | 14.2\% |

# 2019-20 Revenue and Expense By Category 



Ending Debt Balance

| Per Pupil Revenue | 13,274 | 12,897 | 12,901 | 13,107 | 13,649 | 13,860 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Per Pupil Revenue without Grants/Fundraising | 11,261 | 11,199 | 11,404 | 11,609 | 12,152 | 12,362 |
| Per Pupil Expense | 12,568 | 12,801 | 12,743 | 12,826 | 13,672 | 13,737 |

Incom
8011-8098 • Local Control Funding Formula Sources 8011 Local Control Funding Formula
8012 Education Protection Account
8019 Local Control Funding Formula - Prior Year
Total 8011-8098 • Local Control Funding Formula Source
8100-8299 • Federal Revenue
8181 Special Education - Federal (IDEA)
8220 Child Nutrition - Federal
Total 8100-8299 . Other Federal Income
8300-8599 - Other State Revenue
8520 Child Nutrition - State
8550 Mandate Block Grant
8560 Lottery Revenue
8587 State Grant Pass-Through 8591 SB740
8592 State Mental Health
8593 After School Education \& Safety 8594 Supplemental Categorical Block Grant 8599 State Revenue - Other Total 8300-8599 - Other State Income 8600-8799 • Other Local Revenue
8634 Food Service Sales
8660 Interest \& Dividend Income
8692 Grants
8695 Contributions \& Events
8696 Other Fundraising
8699 All Other Local Revenue
8792 Transfers of Apportionments - Special Education Total 8600-8799 - Other Income-Local Prior Year Adjustments

8999 Other Prior Year Adjustment
Total Prior Year Adjustments
TOTAL INCOME
Expense
$1000 \cdot$ Certificated Salaries
1110 Teachers' Salaries
1170 Teachers' Salaries - Substitute
1175 Teachers' Salaries - Stipend/Extra Duty
1211 Certificated Pupil Support - Librarians
1213 Certificated Pupil Support - Guidance \& Counselin 1299 Certificated Pupil Support - Other
1300 Certificated Supervisors' \& Administrators' Salaries Total 1000 - Certificated Salaries 2000 - Classified Salaries

2111 Instructional Aide \& Other Salaries
2121 After School Staff Salaries
2200 Classified Support Salaries
2300 Classified Supervisors' \& Administrators' Salaries
2400 Classified Office Staff Salaries
2900 Other Classified Salaries
Total 2000 - Classified Salaries
3000 - Employee Benefits
3111 STRS - State Teachers Retirement System
3311 OASDI - Social Security
3331 MED - Medicare
3401 H\&W - Health \& Welfare
3501 SUI - State Unemployment Insuranc
3601 Workers' Compensation Insurance
3902 Other Benefits
Total $\mathbf{3 0 0 0}$ - Employee Benefits
4000 - Supplies
4111 Core Curricula Materials
4211 Books \& Other Reference Materials
4311 Student Materials
4351 Office Supplies
4371 Custodial Supplies
4391 Food (Non Nutrition Program)
4392 Uniforms
4393 PE \& Sports Equipment
4399 All Other Supplies
4390 Other Supplies
4411 Non Capitalized Equipment
4711 Nutrition Program Food \& Supplies
Total 4000 - Supplies

$5000 \cdot$ Operating Services
5211 Travel \& Conferences
5311 Dues \& Memberships
5451 General Insurance
5511 Utilitie
5531 Housekeeping Services
5599 Other Facility Operations \& Utilities
5611 School Rent - Private Facility
5619 Other Facility Rentals
5621 Equipment Leas
5631 Vendor Repairs
5812 Field Trips \& Pupil Transportation
5821 Legal
5823 Audit
5831 Advertisement \& Recruitmen
5841 Contracted Substitute Teachers
5842 Special Education Services
5849 Other Student Instructional Services
5851 Professional Development
5859 All Other Consultants \& Services
5861 Non Instructional Software
5865 Fundraising Cost
5871 District Oversight Fees
5872 Special Education Fees (SELPA)
5899 All Other Expenses
5911 Office Phone
5913 Mobile Phone
5921 Internet
5931 Postage \& Shipping
5999 Other Communications
Total $5000 \cdot$ Operating Services
6000 . Capital Outlay
6901 Depreciation Expense
Total 6000 - Capital Outlay
TOTAL EXPENSE
NET INCOME

Beginning Cash Balance
Cash Flow from Operating Activities
Net Income
Change in Accounts Receivable
Prior Year Accounts Receivable Current Year Accounts Receivable
Change in Due from
Change in Accounts Payable
Change in Due to
Change in Accrued Vacation
Change in Payroll Liabilities
Change in Prepaid Expenditures
Change in Deposits
Depreciation Expense
Cash Flow from Investing Activities
Capital Expenditures
Ending Cash Balance
Month with Lowest Ending Cash Balance

|  | 2017-18 | 2018-19 | 2019-20 Trend | 2020-21 | 2021-22 | 2022-23 | 2023-24 | $\begin{gathered} \text { 2019-20 } \\ \text { Percent of } \\ \text { Budget } \end{gathered}$ | Percent Change, 2018-19 to $2019-20$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 34,646 | 30,450 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0\% | -18\% |
|  | 3,624 | 5,143 | 5,856 | 6,444 | 6,933 | 7,295 | 7,653 | 0\% | 14\% |
|  | 21,612 | 25,894 | 28,631 | 32,120 | 35,226 | 37,776 | 40,380 | 0\% | 11\% |
|  |  |  | 57,900 | 64,957 | 71,239 | 76,395 | 81,661 | 1\% |  |
|  | - | - | 15,000 | 16,828 | 18,456 | 19,792 | 21,156 | 0\% |  |
|  | 98,450 | 111,000 | 15,000 | 16,828 | 18,456 | 19,792 | 21,156 | 0\% | -86\% |
|  |  |  | 551,636 | 588,986 | 626,336 | 1,036,632 | 1,043,712 | 9\% |  |
|  | 406,234 | 533,310 | 2,000 | 2,244 | 2,461 | 2,639 | 2,821 | 0\% | -100\% |
|  | 35,080 | 32,000 | 35,400 | 39,715 | 43,555 | 46,708 | 49,928 | 1\% | 11\% |
|  | 6,432 | 16,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 0\% | 13\% |
|  | 117,657 | 140,966 | 155,867 | 174,865 | 191,775 | 205,656 | 219,833 | 3\% | 11\% |
|  |  |  | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0\% |  |
|  | 66,312 | 39,400 | 10,000 | 11,219 | 12,304 | 13,194 | 14,104 | 0\% | -75\% |
|  | 2,693 | 6,000 | 6,180 | 6,365 | 6,556 | 6,753 | 6,956 | 0\% | 3\% |
|  |  |  | 5,000 | 5,609 | 6,152 | 6,597 | 7,052 | 0\% |  |
|  |  |  | 102,400 | 114,881 | 125,991 | 135,110 | 144,424 | 2\% |  |
|  | 122,711 | 115,400 | 45,000 | 50,485 | 55,367 | 59,375 | 63,467 | 1\% | -61\% |
|  |  |  | 20,000 | 22,438 | 24,608 | 26,389 | 28,208 | 0\% |  |
|  | 201,175 | 253,404 | 232,626 | 259,995 | 284,402 | 304,505 | 327,453 | 4\% | -8\% |
|  | 8,470 | 21,428 | 17,700 | 19,857 | 21,778 | 23,354 | 24,964 | 0\% | -17\% |
|  | 32,565 | 45,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 1\% | -22\% |
|  |  |  | 118,668 | 133,171 | 145,535 | 155,586 | 165,212 | 2\% |  |
|  | 9,565 | 8,221 | 9,198 | 9,976 | 10,664 | 11,147 | 11,576 | 0\% | 12\% |
|  | 130,923 | 159,175 | 35,000 | 39,266 | 43,063 | 46,180 | 49,364 | 1\% | -78\% |
|  |  |  | 3,600 | 3,708 | 3,819 | 3,934 | 4,052 | 0\% |  |
|  |  |  | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 | 0\% |  |
|  |  | - | 10,000 | 10,300 | 10,609 | 10,927 | 11,255 | 0\% |  |
|  | - | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 | 0\% |  |
|  | 35,032 | 29,000 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 | 0\% | -97\% |
|  | 1,333,182 | 1,571,791 | 1,608,661 | 1,756,949 | 1,892,685 | 2,383,867 | 2,475,271 | 26\% | 2\% |
|  | - | 23,779 | 29,200 | 29,200 | 29,200 | 2,433 | - | 0\% | 23\% |
|  | - | 23,779 | 29,200 | 29,200 | 29,200 | 2,433 |  | 0\% | 23\% |
|  | 4,816,852 | 5,642,949 | 6,169,859 | 6,690,218 | 7,169,957 | 7,956,977 | 8,297,039 | 100\% | 9\% |
|  | 299,391 | 317,243 | 46,283 | 82,861 | 156,667 | $(13,127)$ | 74,145 |  |  |
|  | 763,823 | 676,847 | 702,264 | 853,668 | 931,310 | 1,114,814 | 1,163,672 |  |  |
|  | 299,391 | 317,243 | 46,283 | 82,861 | 156,667 | $(13,127)$ | 74,145 |  |  |
|  | 388,626 | 638,596 | 720,820 | 695,581 | $767,255$ | 819,617 |  |  |  |
|  | $(625,457)$ | $(720,820)$ | $(695,581)$ | $(767,255)$ | $(819,617)$ | $(810,067)$ | $(866,389)$ |  |  |
|  | 39,793 | (268) |  |  |  | - |  |  |  |
|  | $(28,930)$ | $(85,166)$ | (392) | $(12,745)$ | - | - |  |  |  |
|  |  | 8,522 |  | - | - | - |  |  |  |
|  | $65,271$ |  | - | - | - | - | - |  |  |
|  | $(22)$ $(205,648)$ | 167 |  | 50,000 | 50,000 | 50,000 | - |  |  |
|  | $(205,648)$ | 3,912 | 50,000 | 50,000 | 50,000 | 50,000 | - |  |  |
|  | $(20,000)$ | 23,779 | 29,200 | 29,200 | 29,200 | 2,433 | - |  |  |
|  | - | $(160,547)$ | - | - | - | - | - |  |  |
|  | 676,847 | 702,264 | 852,595 | 931,310 | 1,114,814 | 1,163,672 | 1,181,494 |  |  |
|  |  | ov: \$360,253 | Dec: \$334,534 | Mar: \$566,075 | Dec: \$619,597 | Dec: \$657,071 | Dec: \$709,543 |  |  |
| 5\% Reserve Goal | 240,843 | 282,147 | 308,493 | 334,511 | 358,498 | 397,849 | 414,852 |  |  |
|  | 6.2\% | 5.6\% | 0.8\% | 1.2\% | 2.2\% | -0.2\% | 0.9\% |  |  |
|  | 14.1\% | 12.4\% | 13.8\% | 13.9\% | 15.5\% | 14.6\% | 14.2\% |  |  |

## Board of Directors <br> May 16, 2019 <br> AGENDA ITEM INFORMATION

| Agenda Item | Tax Return Forms $990 \& 199$ for FY18 |
| :--- | :--- |
| Time Allotted | 5 minutes |
| Background | Yu Ming is required to complete and file non-profit tax <br> return forms each year to the IRS and State of CA. |
| Summary | The tax return forms are prepared by the audit firm and <br> reviewed by ExED. They present the financial and other <br> supplementary information for FY17-18. The tax returns <br> will be submitted to the government by May 15, 2019, but <br> changes can be made later if identified by the Board. |
| Type | Vote |
| Key Questions | $1)$ |

## EXTENDED TO MAY 15, 2019

## fom 990 <br> Department of the Treasury Internal Revenue Service

A For the 2017 calendar year, or tax year beginning JUL 1, 2017 and ending JUN 30, 2018

Part I Summary


## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.


Check if Schedule O contains a response or note to any line in this Part III
1 Briefly describe the organization's mission:
THE MISSION OF YU MING CHARTER SCHOOL IS TO PROVIDE A CHALLENGING AND COMPREHENSIVE EDUCATION FOR KINDERGARTEN THROUGH 7TH GRADE STUDENTS, THROUGH A MANDARIN IMMERSION PROGRAM, PREPARING THEM TO BE INQUISITIVE AND ANALYTIC LIFELONG LEARNERS IN THE 21ST CENTURY. YU MING CHARTER
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
If "Yes," describe these new services on Schedule O.
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.


4c (Code: $\qquad$ ) (Expenses \$
including grants of \$
) (Revenue \$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\square$
4d Other program services (Describe in Schedule O.)

| (Expenses $\$$ | including grants of $\$$ | ) (Revenue $\$$ | ) |
| :--- | :---: | :--- | :--- |
| 4e $\quad$ Total program service expenses | $3,983,036$. | Form 990 (2017) |  |

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A
2 Is the organization required to complete Schedule B, Schedule of Contributors?
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes, " complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes, " complete Schedule C, Part II
5 Is the organization a section 501 (c)(4), 501(c)(5), or 501 (c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes, " complete Schedule C, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes, " complete Schedule D, Part I
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, " complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes, " complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes, " complete Schedule D, Part V
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes, " complete Schedule D, Part VI
b Did the organization report an amount for investments - other securities in Part X, line 12 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
c Did the organization report an amount for investments - program related in Part X, line 13 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part VIII
d Did the organization report an amount for other assets in Part X , line 15 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part $X$, line 25? If "Yes, " complete Schedule D, Part X
$f$ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes, " complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes, " complete Schedule D, Parts XI and XII
b Was the organization included in consolidated, independent audited financial statements for the tax year?
If "Yes, " and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(i)? If "Yes," complete Schedule E
14a Did the organization maintain an office, employees, or agents outside of the United States?
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $\$ 100,000$ or more? If "Yes, " complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of grants or other assistance to or for any foreign organization? If "Yes, " complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes, " complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes, " complete Schedule G, Part I
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes, " complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Part VIII, line $9 a$ ? If "Yes, " complete Schedule G, Part III

|  | Yes | No |
| :---: | :---: | :---: |
| 1 | X |  |
| 2 | X |  |
| 3 |  | X |
| 4 |  | X |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 |  | X |
| 9 |  | X |
| 10 |  | X |
| 11a |  | X |
| 11b |  | X |
| 11c |  | X |
| 11d |  | X |
| 11e | X |  |
| 11 f | x |  |
| 12a | x |  |
| 12 b |  | X |
| 13 | X |  |
| 14a |  | X |
| 14b |  | X |
| 15 |  | X |
| 16 |  | X |
| 17 |  | X |
| 18 |  | X |
| 19 |  | X |

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II
22 Did the organization report more than $\$ 5,000$ of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes, " complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes, " complete Schedule J
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes, " answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes, " complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990 -EZ? If "Yes, " complete Schedule L, Part I
26 Did the organization report any amount on Part $X$, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes, " complete Schedule L, Part II
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a $35 \%$ controlled entity or family member of any of these persons? If "Yes, " complete Schedule L, Part III
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV
b A family member of a current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV
29 Did the organization receive more than $\$ 25,000$ in non-cash contributions? If "Yes, " complete Schedule $M$
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes, " complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations?
If "Yes, " complete Schedule N, Part I
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes, " complete Schedule N, Part II
33 Did the organization own 100\% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes, " complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entity? If "Yes, " complete Schedule R, Part II, III, or IV, and Part V, line 1
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes, " complete Schedule R, Part V, line 2
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes, " complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O


1a Enter the number reported in Box 3 of Form 1096. Enter -0-if not applicable
b Enter the number of Forms W-2G included in line 1a. Enter -0 - if not applicable 1a
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return
b If at least one is reported on line 2 a , did the organization file all required federal employment tax returns?
Note. If the sum of lines $1 a$ and $2 a$ is greater than 250 , you may be required to $e$-file (see instructions)
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?
b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country:
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes," to line 5 a or 5 b, did the organization file Form 8886-T?
6a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year $\qquad$

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966 ?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities


11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note. See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand
14a Did the organization receive any payments for indoor tanning services during the tax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

| 11 a |  |
| :---: | :--- |
| 11 b |  |

$\qquad$

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.
b Enter the number of voting members included in line 1a, above, who are independent
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?
5 Did the organization become aware during the year of a significant diversion of the organization's assets?
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule $O$


Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes, " describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15 a or 15b, describe the process in Schedule O (see instructions).
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| $10 a$ |  | $X$ |
| $10 b$ |  |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 |  | $X$ |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| $16 b$ |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed $>\mathrm{CA}$
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
$\square$ Own website $\square$ Another's website $\quad \mathrm{X}$ Upon request $\quad \square$ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: EXED - 619-266-3230 409 CAMINO DEL RIO S. \#200, SAN DIEGO, CA 92108

## Part VII Compensation of Officers，Directors，Trustees，Key Employees，Highest Compensated Employees，and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

## Section A．Officers，Directors，Trustees，Key Employees，and Highest Compensated Employees

1a Complete this table for all persons required to be listed．Report compensation for the calendar year ending with or within the organization＇s tax year．
－List all of the organization＇s current officers，directors，trustees（whether individuals or organizations），regardless of amount of compensation． Enter－ 0 －in columns（D），（E），and（F）if no compensation was paid．
－List all of the organization＇s current key employees，if any．See instructions for definition of＂key employee．＂
－List the organization＇s five current highest compensated employees（other than an officer，director，trustee，or key employee）who received report－ able compensation（Box 5 of Form W－2 and／or Box 7 of Form 1099－MISC）of more than $\$ 100,000$ from the organization and any related organizations．
－List all of the organization＇s former officers，key employees，and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations．
－List all of the organization＇s former directors or trustees that received，in the capacity as a former director or trustee of the organization， more than $\$ 10,000$ of reportable compensation from the organization and any related organizations．
List persons in the following order：individual trustees or directors；institutional trustees；officers；key employees；highest compensated employees； and former such persons．
$\square$ Check this box if neither the organization nor any related organization compensated any current officer，director，or trustee．

| （A） <br> Name and Title | （B） <br> Average hours per week | （C） <br> Position <br> （do not check more than one box，unless person is both an officer and a director／trustee） |  |  |  |  |  | （D） <br> Reportable compensation from | （E） <br> Reportable compensation from related | （F） <br> Estimated amount of other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | （list any hours for related organizations below line） |  |  | 宮 |  |  | 彦 | the organization （W－2／1099－MISC） | $\begin{aligned} & \text { organizations } \\ & \text { (W-2/1099-MISC) } \end{aligned}$ | compensation from the organization and related organizations |
| （1）ERIC PETERSEN | 1.00 |  |  |  |  |  |  |  |  |  |
| BOARD CHAIR |  | X |  | X | － |  |  | 0. | 0 ． | 0 。 |
| （2）BRIANNA SWARTZ | 1.00 |  |  |  |  | － |  |  |  |  |
| VICE CHAIR |  | X |  | X |  |  |  | 0. | 0 ． | 0 ． |
| （3）JESSICA NORMAN | 1.00 |  |  |  |  |  |  |  |  |  |
| TREASURER |  | X |  | X |  | $\nabla$ |  | 0. | 0 ． | 0 ． |
| （4）JOY LEE | 1.00 |  |  |  |  |  |  |  |  |  |
| SECRETARY |  | X |  | X |  |  |  | 0. | 0 ． | 0 ． |
| （5）LUCIA HWANG | 1.00 |  |  | $\checkmark$ |  |  |  |  |  |  |
| MEMBER |  | X |  |  |  |  |  | 0. | 0 ． | 0 ． |
| （6）RON LEWIS | 1.00 |  |  |  |  |  |  |  |  |  |
| MEMBER |  | X |  |  |  |  |  | 0. | 0. | 0 ． |
| （7）JULIE MIKUTA | 1.00 |  |  |  |  |  |  |  |  |  |
| MEMBER |  | X |  |  |  |  |  | 0. | 0 ． | 0 ． |
| （8）ETHAN WARSH | 1.00 |  |  |  |  |  |  |  |  |  |
| MEMBER |  | X |  |  |  |  |  | 0. | 0. | 0 ． |
| （9）SONAI NIJHAWAN | 1.00 |  |  |  |  |  |  |  |  |  |
| MEMBER |  | X |  |  |  |  |  | 0. | 0. | 0 ． |
| （10）SUE PARK | 40.00 |  |  |  |  |  |  |  |  |  |
| PRINCIPAL |  |  |  | X |  |  |  | 121，250． | 0. | 18，036． |
|  |  |  |  |  |  |  |  |  |  |  |
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| Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |
| :--- | :--- | :--- | :--- |



## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

|  | (A) <br> Name and business address <br> (B) <br> NONE | (C) <br> Description of services |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| $\mathbf{2} \quad$Total number of independent contractors (including but not limited to those listed above) who received more than <br> $\$ 100,000$ of compensation from the organization |  |  |



Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | Total expenses | $\begin{gathered} \text { (B) } \\ \begin{array}{c} \text { Program service } \\ \text { Expenses } \end{array} \end{gathered}$ | Management and general expenses | Fundraising expenses |
| :---: | :---: | :---: | :---: | :---: |
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 |  |  |  |  |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 |  |  |  |  |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 |  |  |  |  |
| Benefits paid to or for members |  |  |  |  |
| 5 Compensation of current officers, directors, trustees, and key employees | 150,476. | 150,476. |  |  |
| Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) |  |  |  |  |
| Other salaries and wages | 2,444,606. | 1,877,185. | 567,421. |  |
| Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 277,609. | 212,282. | 65,327. |  |
| Other employee benefits | 309,629. | 241,429. | 68,200. |  |
| 10 Payroll taxes | 67,310. | 67,310. |  |  |
| 11 Fees for services (non-employees): a Management |  |  |  |  |
| b Legal | 66,312. |  | 66,312. |  |
| c Accounting | 100,217. |  | 100,217. |  |
| d Lobbying |  |  |  |  |
| Professional fundraising services. See Part IV, line 17 |  |  |  |  |
| Investment management fees |  |  |  |  |
| g Other. (If line 11 g amount exceeds $10 \%$ of line 25 , column (A) amount, list line 11 g expenses on Sch 0 .) | 233,234. | 233,234. |  |  |
| 12 Advertising and promotion | -64,352. |  |  |  |
| 13 Office expenses. | 64,352. | 64,352. |  |  |
| 14 Information technology | 43,502. | 43,502. |  |  |
| 15 Royalties |  |  |  |  |
| 16 Occupancy | 566,389. | 566,389. |  |  |
| 17 Travel | 34,646. | 34,646. |  |  |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials |  |  |  |  |
| 19 Conferences, conventions, and meetings |  |  |  |  |
| 20 Interest |  |  |  |  |
| 21 Payments to affiliates |  |  |  |  |
| 22 Depreciation, depletion, and amortization |  |  |  |  |
| 23 Insurance | 21,612. |  | 21,612. |  |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24 a amount exceeds $10 \%$ of line 25 , column (A) amount, list line 24 e expenses on Schedule 0 .) |  |  |  |  |
| a INSTRUCTIONAL MATERIALS | 186,339. | 186,339. |  |  |
| OTHER FEES/ BANK CHARGE | 130,921. | 130,921. |  |  |
| c FIELD TRIPS/ PUPIL TRAN | 117,657. | 117,657. |  |  |
| d FUNDRAISING COSTS | 32,565. | 32,565. |  |  |
| e All other expenses | 24,749. | 24,749. |  |  |
| 25 Total functional expenses. Add lines 1 through 24 e | 4,872,125. | 3,983,036. | 889,089. | 0 . |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here $\square$ if following SOP 98-2 (ASC 958-720) |  |  |  |  |

Check if Schedule O contains a response or note to any line in this Part X


Check if Schedule O contains a response or note to any line in this Part XI

1 Total revenue (must equal Part VIII, column (A), line 12)
2 Total expenses (must equal Part IX, column (A), line 25)
3 Revenue less expenses. Subtract line 2 from line 1
$\qquad$
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))
5 Net unrealized gains (losses) on investments
6 Donated services and use of facilities
7 Investment expenses
8 Prior period adjustments
9 Other changes in net assets or fund balances (explain in Schedule O)
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))

| 1 | $5,116,244$. |
| ---: | ---: |
| 2 | $4,872,125$ |
| 3 | $244,119$. |
| 4 | $1,147,300$ |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |
| 9 | 0. |
| 10 | $1,391,419$. |

Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
,

| Check if Schedule O contains a response or note to any line in this Part XII | X |  |  |
| :---: | :---: | :---: | :---: |
|  |  | Yes | No |
| 1 Accounting method used to prepare the Form 990: $\square$ Cash $\square$ Accrual $\square$ Other $\qquad$ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a |  | X |
| If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: $\square$ Separate basis Consolidated basis Both consolidated and separate basis |  |  |  |
| b Were the organization's financial statements audited by an independent accountant? | 2b | X |  |
| If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <br> Separate basis Consolidated basis $\square$ Both consolidated and separate basis |  |  |  |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | 2c | X |  |
| If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. |  |  |  |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a |  | X |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b |  |  |


\section*{| Part I | Reason for Public Charity Status (All organizations must complete this part.) See instructions. |
| :--- | :--- |}

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 X A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
$3 \quad$ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
$4 \square$
A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
$5 \square$
An organization operated for the benefit of a college or university owned or operated by a governmental unit described in
section 170(b)(1)(A)(iv). (Complete Part II.)
$6 \quad$ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
$7 \quad$ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
$8 \square$ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
$9 \quad$ An agricultural research organization described in section $\mathbf{1 7 0 ( b ) ( 1 ) ( A ) ( i x ) ~ o p e r a t e d ~ i n ~ c o n j u n c t i o n ~ w i t h ~ a ~ l a n d - g r a n t ~ c o l l e g e ~}$ or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
10 An organization that normally receives: (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
$11 \square$ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
$12 \square$ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b $\quad \square$
Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e
Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations $\qquad$

g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 above (see instructions)) | $\begin{aligned} & \text { (iv) Is the organization listed } \\ & \text { in your governing document? } \\ & \hline \end{aligned}$ |  | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Yes | No |  |  |
|  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) <br> 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") <br> 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | (f) Total |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 |  |  |  |  |  |  |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf |  |  |  |  |  |  |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge |  |  |  |  |  |  |
| 6 Total. Add lines 1 through 5 ......... |  |  |  |  |  |  |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons |  |  |  |  |  |  |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $\$ 5,000$ or $1 \%$ of the amount on line 13 for the year $\qquad$ |  |  |  |  |  |  |
| c Add lines 7a and 7b |  |  |  |  |  |  |
| 8 Public support. (Subtract line 7 c from line 6.) |  |  |  |  |  |  |
| Section B. Total Support |  |  |  |  |  |  |
| Calendar year (or fiscal year beginning in) <br> 9 Amounts from line 6 | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | (f) Total |
|  |  |  |  |  |  |  |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources <br> b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 <br> c Add lines 10a and 10b |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on |  |  |  |  |  |  |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) <br> 13 Total support. (Add lines 9, 10c, 11, and 12.) |  |  |  |  |  |  |
|  |  |  |  |  |  |  |

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

## Section C. Computation of Public Support Percentage



## Section D. Computation of Investment Income Percentage



(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete
Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No, " describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes, " explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes, " answer (b) and (c) below.
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes, " describe in Part VI when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes, " explain in Part VI what controls the organization put in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes, " and if you checked 12a or 12b in Part I, answer (b) and (c) below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes, " describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes, " explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes, " provide detail in Part VI.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a $35 \%$ controlled entity with regard to a substantial contributor? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 ? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes, " provide detail in Part VI.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes, " provide detail in Part VI.
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes, " provide detail in Part VI.
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes, " answer 10b below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 1 |  |  |
|  |  |  |
| 2 |  |  |
|  |  |  |
| 3a |  |  |
|  |  |  |
| 3b |  |  |
|  |  |  |
| 3c |  |  |
|  |  |  |
| 4a |  |  |
|  |  |  |
| 4b |  |  |
|  |  |  |
|  |  |  |
| 4c |  |  |
|  |  |  |
| 5a |  |  |
|  |  |  |
| 5b |  |  |
| 5c |  |  |
|  |  |  |
| 6 |  |  |
|  |  |  |
| 7 |  |  |
|  |  |  |
| 8 |  |  |
|  |  |  |
| 9a |  |  |
|  |  |  |
| 9b |  |  |
|  |  |  |
| 9c |  |  |
|  |  |  |
| 10a |  |  |
|  |  |  |
| 10b |  |  |

11 Has the organization accepted a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
b A family member of a person described in (a) above?
c A $35 \%$ controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

|  | Yes | No |
| :--- | :--- | :--- |
|  |  |  |
| 11a |  |  |
| 11 b |  |  |
| 11 c |  |  |

## Section B. Type I Supporting Organizations

1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No, " describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes, " explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.


## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No, " explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes, " describe in Part VI the role the organization's supported organizations played in this regard.


## Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).
a $\quad$ The organization satisfied the Activities Test. Complete line 2 below.
b $\square$ The organization is the parent of each of its supported organizations. Complete line $\mathbf{3}$ below.
c $\square$ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
2 Activities Test. Answer (a) and (b) below.
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes, " then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes, " explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement
3 Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes, " describe in Part VI the role played by the organization in this regard. other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
| :---: | :---: | :---: | :---: |
| 1 Net short-term capital gain | 1 |  |  |
| 2 Recoveries of prior-year distributions | 2 |  |  |
| 3 Other gross income (see instructions) | 3 |  |  |
| 4 Add lines 1 through 3 | 4 |  |  |
| 5 Depreciation and depletion | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |  |  |
| 7 Other expenses (see instructions) | 7 |  |  |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 |  |  |
| Section B - Minimum Asset Amount |  | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |  |  |  |
| a Average monthly value of securities | 1 a |  |  |
| b Average monthly cash balances | 1b |  |  |
| c Fair market value of other non-exempt-use assets | 1c |  |  |
| d Total (add lines 1a, 1b, and 1c) | 1d |  |  |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): |  |  |  |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 |  |  |
| 3 Subtract line 2 from line 1d | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter 1-1/2\% of line 3 (for greater amount, see instructions) | 4 |  |  |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |  |  |
| 6 Multiply line 5 by . 035 | 6 |  |  |
| 7 Recoveries of prior-year distributions | 7 |  |  |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 |  |  |
| Section C-Distributable Amount |  |  | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 |  |  |
| 2 Enter 85\% of line 1 | 2 |  |  |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 |  |  |
| 4 Enter greater of line 2 or line 3 | 4 |  |  |
| 5 Income tax imposed in prior year | 5 |  |  |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 |  |  |

$7 \quad$ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

| Section D - Distributions |  |  | Current Year |
| :---: | :---: | :---: | :---: |
| Amounts paid to supported organizations to accomplish exempt purposes |  |  |  |
| Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |  |  |
| Administrative expenses paid to accomplish exempt purposes of supported organizations |  |  |  |
| Amounts paid to acquire exempt-use assets |  |  |  |
| Qualified set-aside amounts (prior IRS approval required) |  |  |  |
| Other distributions (describe in Part VI). See instructions. |  |  |  |
| Total annual distributions. Add lines 1 through 6. |  |  |  |
| Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. |  |  |  |
| Distributable amount for 2017 from Section C, line 6 |  |  |  |
| Line 8 amount divided by line 9 amount |  |  |  |
| Section E - Distribution Allocations (see instructions) | (i) <br> Excess Distributions | (ii) <br> Underdistributions Pre-2017 | (iii) <br> Distributable Amount for 2017 |
| Distributable amount for 2017 from Section C, line 6 |  |  |  |
| Underdistributions, if any, for years prior to 2017 (reasonable cause required- explain in Part VI). See instructions. |  |  |  |
| Excess distributions carryover, if any, to 2017 |  |  |  |
| a |  |  |  |
| From 2013 |  |  |  |
| From 2014 |  |  |  |
| From 2015 |  |  |  |
| From 2016 |  |  |  |
| Total of lines 3a through e |  |  |  |
| Applied to underdistributions of prior years |  |  |  |
| Applied to 2017 distributable amount |  |  |  |
| Carryover from 2012 not applied (see instructions) |  |  |  |
| Remainder. Subtract lines 3g, 3h, and 3i from 3f. |  |  |  |
| Distributions for 2017 from Section D, line 7 : |  |  |  |
| Applied to underdistributions of prior years |  |  |  |
| Applied to 2017 distributable amount |  |  |  |
| Remainder. Subtract lines 4a and 4b from 4. |  |  |  |
| Remaining underdistributions for years prior to 2017, if any. Subtract lines 3 g and 4 a from line 2. For result greater than zero, explain in Part VI. See instructions. |  |  |  |
| Remaining underdistributions for 2017. Subtract lines 3h and 4 b from line 1. For result greater than zero, explain in Part VI. See instructions. |  |  |  |
| Excess distributions carryover to 2018. Add lines 3 j and 4 c . |  |  |  |
| Breakdown of line 7: |  |  |  |
| Excess from 2013 |  |  |  |
| Excess from 2014 |  |  |  |
| Excess from 2015 |  |  |  |
| Excess from 2016 |  |  |  |
| e Excess from 2017 |  |  |  |

Schedule A (Form 990 or 990-EZ) 2017 YU MING CHARTER SCHOOL
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2,5 , and 6 . Also complete this part for any additional information. (See instructions.)

Organization type(check one):

| Filers of: | Section: |
| :---: | :---: |
| Form 990 or 990-EZ | X 501(c)( 3 ) (enter number) organization |
|  | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
|  | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
|  | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
|  | 501(c)(3) taxable private foundation |

## Check if your organization is covered by the General Rule or a Special Rule

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

## General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

## Special Rules

For an organization described in section 501(c)(3) filing Form 990 or $990-E Z$ that met the $331 / 3 \%$ support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2\% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or $990-E Z$ that received from any one contributor, during the year, total contributions of more than $\$ 1,000$ exc/usively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than $\$ 1,000$. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year\$ $\qquad$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

[^2]Name of organization
YU MING CHARTER SCHOOL

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

Name of organization
YU MING CHARTER SCHOOL

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) Total contributions | (d) <br> Type of contribution |
| :---: | :---: | :---: | :---: |
| 7 | MARY STAUDENMAIER <br> 1820 HALL AVE. <br> MARINETTE, WI 54143 | \$ 5,000. | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person <br> Payroll $\square$ Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| 723452 11-01-17 |  | 23 Schedule B (Form 990, 990-EZ, or 990-PF) (2017) |  |
| 37041 | 135992 213-11015000 2017.05050 YU MING | CHARTER SCHOOL | 213-09W1 |

YU MING CHARTER SCHOOL
Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) <br> No. <br> from <br> Part I | (b) Description of noncash property given | (c) <br> FMV (or estimate) <br> (See instructions.) | (d) <br> Date received |
| :---: | :---: | :---: | :---: |
|  |  | \$ | - |
| (a) <br> No. <br> from <br> Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) <br> Date received |
|  |  | \$ | - |
| (a) <br> No. <br> from <br> Part I | (b) <br> Description of noncash property given | (c) <br> FMV (or estimate) <br> (See instructions.) | (d) <br> Date received |
|  |  | \$ | - |
| (a) <br> No. from Part I | (b) Description of noncash property given | (c) <br> FMV (or estimate) (See instructions.) | (d) <br> Date received |
|  |  | \$ | - |
| (a) <br> No. from Part I | (b) Description of noncash property given | (c) <br> FMV (or estimate) <br> (See instructions.) | (d) <br> Date received |
|  |  | \$ | - |
| (a) <br> No. from Part I | (b) <br> Description of noncash property given | (c) <br> FMV (or estimate) (See instructions.) | (d) <br> Date received |
|  |  | \$ |  |
| 723453 11-01-17 |  | Schedule B (Form 990, $\overline{\text { 990-EZ, or 990-PF) (2017) }}$ |  |
| 37041 | 135992 213-11015000 2017.05050 YU MING | CHARTER SCHO | 213-0 |

YU MING CHARTER SCHOOL
27-4260393
Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 tor
the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of $\$ 1,000$ or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed.

| (a) No. <br> from <br> Part I | (b) Purpose of gift |  |
| :---: | :---: | :---: |
|  | $\square$ |  |

(c) Use of gift

(d) Description of how gift is held
$\qquad$
(e) Transfer of gift

(e) Transfer of gift

(e) Transfer of gift

(e) Transfer of gift


## YU MING CHARTER SCHOOL

## Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.Complete if the

 organization answered "Yes" on Form 990, Part IV, line 6.1 Total number at end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year

|  | (a) Donor advised funds |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
(b) Funds and other accounts

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?
Part II $\quad$ Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply).


Preservation of land for public use (e.g., recreation or education)Preservation of a historically important land area
Protection of natural habitat
Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a)
d Number of conservation easements included in (c) acquired after $7 / 25 / 06$, and not on a historic structure listed in the National Register

|  | Held at the End of the Tax Year |
| :--- | :--- |
| $\mathbf{2 a}$ |  |
| 2 b |  |
| 2 c |  |
| 2 Z |  |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year - \$ $\qquad$
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?


9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. <br> Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1

- \$
(ii) Assets included in Form 990, Part X
- \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
a Revenue included on Form 990, Part VIII, line 1

- \$
b Assets included in Form 990, Part X
$>$ \$
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule D (Form 990) 2017

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):


| Part IV | Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or |
| :--- | :--- | :--- | :--- | :--- | reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance
$\qquad$
2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability?

|  | Amount |
| :---: | :---: |
| 1c |  |
| 1d |  |
| 1e |  |
| 1f |  |

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII


Part V

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a Beginning of year balance |  | - |  |  |  |
| b Contributions |  | - |  |  |  |
| c Net investment earnings, gains, and losses |  | - |  |  |  |
| d Grants or scholarships |  | - |  |  |  |
| e Other expenditures for facilities and programs |  |  |  |  |  |
| f Administrative expenses |  | , |  |  |  |
| $g$ End of year balance |  | , |  |  |  |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
a Board designated or quasi-endowment
b Permanent endowment
c Temporarily restricted endowment
The percentages on lines $2 \mathrm{a}, 2 \mathrm{~b}$, and 2 c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) unrelated organizations
(ii) related organizations
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?


4 Describe in Part XIII the intended uses of the organization's endowment funds.
Part VI Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| :---: | :---: | :---: | :---: | :---: |
| 1a Land |  |  |  |  |
| b Buildings |  |  |  |  |
| c Leasehold improvements |  |  |  |  |
| d Equipment |  |  |  |  |
| e Other |  |  |  |  |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |  |  | - | 0 . |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| :---: | :---: | :---: |
| (1) Financial derivatives |  |  |
| (2) Closely-held equity interests |  |  |
| (3) Other |  |  |
| (A) |  |  |
| (B) |  |  |
| (C) |  |  |
| (D) |  |  |
| (E) |  |  |
| (F) |  |  |
| (G) |  |  |
| (H) |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) |  |  |

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| :--- | :---: | :---: |
| $(1)$ |  |  |
| $(2)$ |  |  |
| $(3)$ |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| $(7)$ |  |  |
| $(8)$ |  |  |
| (9) |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |  |  |
| Part IX |  |  |

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.

## Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
| :---: | :---: |
| (1) |  |
| (2) |  |
| (3) |  |
| (4) |  |
| (5) |  |
| (6) |  |
| (7) |  |
| (8) |  |
| (9) |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) |  |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)

## Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value |
| :--- | ---: |
| $(1)$ Federal income taxes |  |
| $(2)$ DEFERRED RENT LIABILITY | $55,273$. |
| $(3)$ |  |
| $(4)$ |  |
| $(5)$ |  |
| $(6)$ |  |
| $(7)$ |  |
| $(8)$ | $55,273$. |
| $(9)$ |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) .............. |  |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2017

\section*{| Part XI | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. |
| :--- | :--- |}

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

| 1 Total revenue, gains, and other support per audited financial statements <br> 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: |  |  |  | 1 | 5,116,244. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 0. |
|  | Net unrealized gains (losses) on investments | 2a |  |  |  |
| b | Donated services and use of facilities | 2 b |  |  |  |
| c | Recoveries of prior year grants | 2 c |  |  |  |
|  | d Other (Describe in Part XIII.) | 2d |  |  |  |
|  | Add lines 2a through 2d |  |  | 2 e |  |
| 3 | Subtract line 2e from line 1 |  |  | 3 | 5,116,244. |
|  | Amounts included on Form 990, Part VIII, line 12, but not on line 1: |  |  |  |  |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a |  |  |  |
| b | Other (Describe in Part XIII.) | 4b |  |  |  |
|  | Add lines $\mathbf{4 a}$ and $\mathbf{4 b}$ |  |  | 4 c | 0. |
|  | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part 1 , line |  |  | 5 | 5,116,244. |

## Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.


Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:
THE SCHOOL IS A NON-PROFIT ENTITY EXEMPT FROM THE PAYMENT OF INCOME TAXES
UNDER INTERNAL REVENUE CODE SECTION 501(C)(3) AND CALIFORNIA REVENUE AND
TAXATION CODE SECTION 23701D. ACCORDINGLY, NO PROVISION HAS BEEN MADE FOR
INCOME TAXES. MANAGEMENT HAS DETERMINED THAT ALL INCOME TAX POSITIONS ARE
MORE LIKELY THAN NOT OF BEING SUSTAINED UPON POTENTIAL AUDIT OR
EXAMINATION; THEREFORE, NO DISCLOSURES OF UNCERTAIN INCOME TAX POSITIONS
ARE REQUIRED. THE SCHOOL FILES INFORMATIONAL RETURNS IN THE U.S. FEDERAL JURISDICTION, AND THE STATE OF CALIFORNIA.

Complete if the organization answered "Yes" on Form 990,

Attach to Form 990 or Form 990-EZ.
Department of the Treasury
Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information. 2017

YU MING CHARTER SCHOOL

## Part I

1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.
If you need more space, use Part II
RECRUITMENT FLYERS AND WEBSITE


4 Does the organization maintain the following?
a Records indicating the racial composition of the student body, faculty, and administrative staff?
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
d Copies of all material used by the organization or on its behalf to solicit contributions?
If you answered "No" to any of the above, please explain. If you need more space, use Part II.
CALIFORNIA PUBLIC CHARTER SCHOOL; NO FINANCIAL ASSISTANCE AWARDED.

5 Does the organization discriminate by race in any way with respect to:
a Students' rights or privileges?
b Admissions policies?
c Employment of faculty or administrative staff?
d Scholarships or other financial assistance?
e Educational policies?
f Use of facilities?
g Athletic programs?
h Other extracurricular activities?
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.

6a Does the organization receive any financial aid or assistance from a governmental agency?
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" on either line 6a or line 6b, explain on Part II.
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

Schedule E (Form 990 or 990-EZ) 2017

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable.
Also provide any other additional information.
LINE 6 - EXPLAINATION OF GOVERNMENT FINANCIAL AID
CALIFORNIA STATE APPORTIONMENT REVENUE BASED ON STUDENT ATTENDANCE.
$\qquad$
$\qquad$
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FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
COMPREHENSIVE EDUCATION FOR KINDERGARTEN THROUGH 7TH GRADE STUDENTS, THROUGH A MANDARIN IMMERSION PROGRAM, PREPARING THEM TO BE INQUISITIVE AND ANALYTIC LIFELONG LEARNERS IN THE 21ST CENTURY. YU MING CHARTER SCHOOL BEGAN SERVING STUDENTS IN AUGUST 2011 AND CURRENTLY SERVES STUDENTS IN KINDERGARTEN THROUGH SEVENTH GRADE. THE FACULTY, STAFF, AND OTHER STAKEHOLDERS WANT TO PROVIDE AN ACADEMICALLY RIGOROUS COLLEGE PREPARATORY PROGRAM AND HAVE GRADUATE STUDENTS WITH BILINGUAL AND BILITERATE SKILLS IN MANDARIN CHINESE AND ENGLISH. ALSO, THEY ARE DEDICATED TO NURTURING INTELLECTUAL CURIOSITY, INTERNATIONAL PERSPECTIVE, AND DILIGENCE IN ATTAINING PERSONAL GOALS, AND DEVELOPING YOUNG PEOPLE WITH COMPASSION, SOUND MORAL CHARACTER, AND A SENSE OF RESPONSIBILITY FOR THE COMMUNITY AND THE ENVIRONMENT.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: SCHOOL BEGAN SERVING STUDENTS IN AUGUST 2011 AND CURRENTLY SERVES STUDENTS IN KINDERGARTEN THROUGH 7TH GRADE. THE FACULTY, STAFF, AND OTHER STAKEHOLDERS WANT TO PROVIDE AN ACADEMICALLY RIGOROUS COLLEGE PREPARATORY PROGRAM AND HAVE GRADUATE STUDENTS WITH BILINGUAL AND BILITERATE SKILLS IN MANDARIN CHINESE AND ENGLISH. ALSO, THEY ARE DEDICATED TO NURTURING INTELLECTUAL CURIOSITY, INTERNATIONAL PERSPECTIVE, AND DILIGENCE IN ATTAINING PERSONAL GOALS, AND DEVELOPING YOUNG PEOPLE WITH COMPASSION, SOUND MORAL CHARACTER, AND A SENSE OF RESPONSIBILITY FOR THE COMMUNITY AND THE ENVIRONMENT.

THE ORGANIZATION DOES NOT HAVE COMMITTEES THAT CAN ACT ON BEHALF OF THE GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 11B:
THE BOARD OF DIRECTORS RECEIVES A COPY OF THE FORM 990 FOR REVIEW BEFORE IT IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:
BOARD MEMBERS AND KEY EMPLOYEES ARE REQUIRED TO COMPLETE AND FILE WITH THE COUNTY OFFICE OF EDUCATION, FORM 700-CONFLICT OF INTEREST FORM, ON AN ANNUAL BASIS IN ORDER TO VERIFY THAT THERE IS NO FINANCIAL CONFLICT OF INTEREST PREVENTING THEM FROM SERVING ON THE BOARD.

FORM 990, PART VI, SECTION B, LINE 15:
DIRECTOR'S SALARIES ARE DETERMINED USING SALARY SCALES FOR EQUIVALENT POSITIONS IN THE DEMOGRAPHIC REGION/DISTRICT. SALARIES ARE REVIEWED AND APPROVED BY THE BOARD OF DIRECTORS TO ENSURE THEY ARE IN LINE WITH COMPARABLE POSITIONS IN THE REGION AND THE SCHOOL'S OVERALL OPERATING BUDGET.SAME AS ABOVE.

FORM 990, PART VI, SECTION C, LINE 19:
UPON REQUEST THE GOVERNING BOARD SECRETARY WILL MAKE THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC.

FORM 990, PART XII, LINE 2C:
NO CHANGES FROM PREVIOUS YEAR.


| Part II | Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) |
| :--- | :--- |

(Except for contributions, deductions must be directly connected with the unrelated business income.)

| 14 | Compensation of officers, directors, and trustees (Schedule K) | 14 |  |
| :---: | :---: | :---: | :---: |
| 15 | Salaries and wages | 15 |  |
| 16 | Repairs and maintenance | 16 |  |
| 17 | Bad debts | 17 |  |
| 18 | Interest (attach schedule) | 18 |  |
| 19 | Taxes and licenses | 19 |  |
| 20 | Charitable contributions (See instructions for limitation rules) | 20 |  |
| 21 | Depreciation (attach Form 4562) ...................................................................... 21. |  |  |
| 22 | Less depreciation claimed on Schedule A and elsewhere on return .................................. 22.10 | 22b |  |
| 23 | Depletion | 23 |  |
| 24 | Contributions to deferred compensation plans | 24 |  |
| 25 | Employee benefit programs | 25 |  |
| 26 | Excess exempt expenses (Schedule I) | 26 |  |
| 27 | Excess readership costs (Schedule J) | 27 |  |
| 28 | Other deductions (attach schedule) | 28 |  |
| 29 | Total deductions. Add lines 14 through 28 | 29 | 0 |
| 30 | Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13 | 30 | 4,832. |
| 31 | Net operating loss deduction (limited to the amount on line 30) | 31 |  |
| 32 | Unrelated business taxable income before specific deduction. Subtract line 31 from line 30 | 32 | 4,832. |
| 33 | Specific deduction (Generally \$1,000, but see line 33 instructions for exceptions) | 33 | 1,000. |
| 34 | Unrelated business taxable income. Subtract line 33 from line 32 . If line 33 is greater than line 32 , enter the smaller of zero or line 32 | 34 | 3,832. |



| FORM 990-T | DESCRIPTION OF ORGANIZATION'S PRIMARY UNRELATED |
| :---: | :---: |
| BUSINESS ACTIVITY | STATEMENT 1 |

## QUALIFIED TRANSPORTATION FRINGE EMPLOYEE PARKING COST

TO FORM 990-T, PAGE 1
$\left.\begin{array}{lr}\hline \hline \text { FORM 990-T } & \text { OTHER INCOME }\end{array}\right]$ STATEMENT 2


Part II Organizations with gross receipts of more than $\$ 50,000$ and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.


## Schedule L Balance Sheet

Beginning of taxable year

## End of taxable year



## Schedule M-1 Reconciliation of income per books with income per return

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.

| 1 Net income per books | - 244,119. | 7 Income recorded on books this year |  |
| :---: | :---: | :---: | :---: |
| 2 Federal income tax | $\bullet$ | not included in this return | $\bullet$ |
| 3 Excess of capital losses over capital gains | $\bullet$ | 8 Deductions in this return not charged |  |
| 4 Income not recorded on books this year | $\bullet$ | against book income this year | $\bullet$ |
| 5 Expenses recorded on books this year not deducted in this return | $\bullet$ | 9 Total. Add line 7 and line 8 <br> 10 Net income per return. |  |
| 6 Total. Add line 1 through line 5 | 244,119. | Subtract line 9 from line 6 | 244,119. |


| CA 199 | CASH CONTRIBUTIONS | STATEMENT |
| :--- | :---: | :---: |
|  | INCLUDED ON PART I, LINE 3 |  |

INCLUDED ON PART I, LINE 3

| CONTRIBUTOR'S NAME | CONTRIBUTOR'S ADDRESS | $\begin{gathered} \text { DATE OF } \\ \text { GIFT } \end{gathered}$ | AMOUNT |
| :---: | :---: | :---: | :---: |
| SILICON SCHOOLS FUND | 440 WEST EL CAMINO REAL, SUITE | 06/30/18 |  |
| GRANT | 300 MOUNTAIN VIEW, CA 94040-1498 |  | 125,000. |
| HEATHER RUSSELL | 2201 CALIFORNIA ST. BERKLEY, CA 94703-1607 | 06/30/18 | 10,000. |
| LEE WANG FAMILY | 2041 FOLLE BLANCHE DR. SAN | 06/30/18 |  |
| FOUNDATION | JOSE, CA 95135-1251 |  | 16,000. |
| LINDSEY AND MELISSA LEE | 7955 SKYLINE BLVD OAKLAND, CA 94611 | 06/30/18 | 6,400. |
| NILABH SANAT | 2201 CALIFORNIA ST BERKLEY, CA 94703 | 06/30/18 | 5,000. |
| BILL \& MELINDA GATES | 500 FIFTH AVENUE NORTH | 06/30/18 |  |
| FOUNDATION | SEATTLE, WA 98109 |  | 15,600. |
| MARY STAUDENMAIER | 1820 HALL AVE. MARINETTE, WI 54143 | 06/30/18 | 5,000. |

TOTAL INCLUDED ON LINE 3

| CA 199 | OTHER INCOME |
| :--- | ---: |
| DESCRIPTION | STATEMENT |
| OTHER INCOME |  |
| FOOD SERVICE SALES | AMOUNT |
| AFTER SCHOOL PROGRAM | $3,474$. |
| TOTAL TO FORM 199, PART II, LINE 7 | $424,186$. |



| CA 199 OTHER EXPENSES |  | STATEMENT 4 |
| :---: | :---: | :---: |
| DESCRIPTION |  | AMOUNT |
| INSTRUCTIONAL MATERIALS |  | 186,339. |
| OTHER FEES/ BANK CHARGE |  | 130,921. |
| FIELD TRIPS/ PUPIL TRAN |  | 117,657. |
| FUNDRAISING COSTS |  | 32,565. |
| PENSION PLAN CONTRIBUTIONS |  | 277,609. |
| OTHER EMPLOYEE BENEFITS |  | 309,629. |
| LEGAL FEES |  | 66,312. |
| ACCOUNTING FEES |  | 100,217. |
| OTHER PROFESSIONAL FEES |  | 233,234. |
| OFFICE EXPENSES |  | 64,352. |
| INFORMATION TECHNOLOGY |  | 43,502. |
| TRAVEL |  | 34,646. |
| INSURANCE |  | 21,612. |
| ALL OTHER EXPENSES |  | 24,749. |
| TOTAL TO FORM 199, PART II, LINE 17 |  | 1,643,344. |
| CA 199 OTHER ASSETS |  | STATEMENT 5 |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| PREPAID EXPENSES AND DEFERRED CHARGES | 105,087. | 290,860. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 12 | 105,087. | 290,860. |
| CA 199 OTHER LIABILITIES |  | STATEMENT 6 |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| DEFERRED RENT LIABILITY | 0 . | 55,273. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 18 | 0 . | 55,273. |


| CA 199 FUND BALANCES |  | STATEMENT 7 |
| :---: | :---: | :---: |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| UNRESTRICTED ASSETS | 1,108,216. | 1,158,844. |
| TEMPORARILY RESTRICTED ASSETS | 39,084. | 232,575. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 21 | 1,147,300. | 1,391,419. |

## Board of Directors

May 16, 2019
AGENDA ITEM INFORMATION

| Agenda Item | Teacher Salary Increase |
| :--- | :--- |
| Time Allotted | 20 minutes |
| Background | Our compensation study results show an opportunity to <br> increase pay for all teachers. Yu Ming's "Proficient" <br> teacher salaries are currently on par with OUSD's salary <br> schedule even after OUSD's planned 11\% increase. <br> "'Distinguished" and "Master" teacher salaries will continue <br> to exceed OUSD salaries after the planned 11\% increase. If <br> Yu Ming increases salaries across our 4 Teacher <br> performance bands by 3.6-4.4\%, Yu Ming's "Proficient" <br> teacher salaries will also be on par with the next school <br> district paying higher than OUSD after their 11\% increase. |
| Summary | In order to stay competitive with competitor districts and <br> to continue to retain and attract talent, a 4\% increase to Yu <br> Ming teacher salaries across all 4 performance bands is <br> proposed. |
| Type | Vote |
| Key Questions | Vring |



栾yU

CHARTER SCHOOL

Yu Ming Teacher Salary Study
May 2019

## Yu Ming's Current Teacher Salaries



| DISTINGUISHED Year at Yu Ming |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Yrs Prior Teaching | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |  |  |  |
| 0 years | \$ 49,350 | \$ 51,324 | \$ 53,377 | \$ 56,046 | \$ 58,848 | \$ 61,791 | \$ 64,880 | \$ 68,124 | \$ 71,530 | \$ 75,107 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |  |  |  |
| 1 year | \$ 50,400 | \$ 52,416 | \$ 54,513 | \$ 57,238 | \$ 60,100 | \$ 63,105 | \$ 66,260 | \$ 69,573 | \$ 73,052 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |  |  |  |
| 2 years | \$ 51,450 | \$ 54,023 | \$ 56,724 | \$ 59,560 | \$ 62,538 | \$ 65,665 | \$ 68,948 | \$ 72,395 | \$ 76,015 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |  |  |  |
| 3 years | \$ 54,600 | \$ 57,330 | \$ 60,197 | \$ 63,206 | \$ 66,367 | \$ 69,685 | \$ 73,169 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |  |  |  |
| 4-7 years | \$ 56,700 | \$ 59,535 | \$ 62,512 | \$ 65,637 | \$ 68,919 | \$ 72,365 | \$ 75,983 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |  |  |  |
| 8+ years | \$ 58,800 | \$ 61,740 | \$ 64,827 | \$ 68,068 | \$ 71,472 | \$ 75,045 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |  |  |  |
| PROFICIENT Year at Yu Ming |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Yrs Prior Teaching | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| 0 years | \$ 49,350 | \$ 51,324 | \$ 53,377 | \$ 54,978 | \$ 56,628 | \$ 58,326 | \$ 60,076 | \$ 61,879 | \$ 63,735 | \$ 65,647 | \$ 67,616 | \$ 69,645 | \$ 71,734 | \$ 73,886 | \$ 76,103 | \$ 76,125 | \$ 76,125 |
| 1 year | \$ 50,400 | \$ 52,416 | \$ 54,513 | \$ 56,148 | \$ 57,832 | \$ 59,567 | \$ 61,354 | \$ 63,195 | \$ 65,091 | \$ 67,044 | \$ 69,055 | \$ 71,127 | \$ 73,260 | \$ 75,458 | \$ 76,125 | \$ 76,125 | \$ 76,125 |
| 2 years | \$ 51,450 | \$ 54,023 | \$ 55,643 | \$ 57,312 | \$ 59,032 | \$ 60,803 | \$ 62,627 | \$ 64,506 | \$ 66,441 | \$ 68,434 | \$ 70,487 | \$ 72,602 | \$ 74,780 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |
| 3 years | \$ 54,600 | \$ 56,238 | \$ 57,925 | \$ 59,663 | \$ 61,453 | \$ 63,296 | \$ 65,195 | \$ 67,151 | \$ 69,166 | \$ 71,241 | \$ 73,378 | \$ 75,579 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |
| 4-7 years | \$ 56,700 | \$ 58,401 | \$ 60,153 | \$ 61,958 | \$ 63,816 | \$ 65,731 | \$ 67,703 | \$ 69,734 | \$ 71,826 | \$ 73,981 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |
| 8+ years | \$ 58,800 | \$ 60,564 | \$ 62,381 | \$ 64,252 | \$ 66,180 | \$ 68,165 | \$ 70,210 | \$ 72,317 | \$ 74,486 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 | \$ 76,125 |
| DEVELOPING Year at Yu Ming |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Yrs Prior Teaching | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| 0 years | \$ 49,350 | \$ 51,324 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 | \$ 53,377 |
| 1 year | \$ 50,400 | \$ 52,416 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 | \$ 54,513 |
| 2 years | \$ 51,450 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 | \$ 54,023 |
| 3 years | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 | \$ 54,600 |
| 4-7 years | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 | \$ 56,700 |
| 8+ years | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 | \$ 58,800 |

## Summary of teacher salary increase proposal

Yu Ming's "Proficient" teacher salaries are currently on par with OUSD's salary schedule even after OUSD's planned $11 \%$ increase. "Distinguished" and "Master" teacher salaries will continue to exceed OUSD salaries after the planned $11 \%$ increase.

If Yu Ming increases salaries across our 4 Teacher performance bands by 3.6-4.4\%, Yu Ming's "Proficient" teacher salaries will be also on par with the next school district paying higher than OUSD after their 11\% increase.

|  | Base Level <br> Comparison | Mid Level <br> Comparison | Advanced Level <br> Comparison |
| :--- | :--- | :--- | :--- |
| Definition | 0 years teaching <br> experience prior, mostly <br> BA $+0-30$ | 2 years teaching <br> experience prior, mostly <br> BA $+30-45$ | $4-7$ years teaching <br> experience prior, mostly <br> BA+60-75 |
| Next district to match | RCSD | WCCUSD | BUSD |
| Salary increase \% <br> needed to match | $4.4 \%$ | $4.2 \%$ | $3.6 \%$ |

In order to stay competitive with competitor districts and to continue to retain and attract talent, a 4\% increase to Yu Ming teacher salaries across all 4 performance bands is proposed.

## Base Level Comparison

0 years teaching experience prior, mostly $B A+0-30$
$\$ 120,000.00$

## Mid Level Comparison

2 years teaching experience prior, mostly BA+30-45


## Advanced Level Comparison

## $4-7$ years teaching experience prior, mostly $B A+60-75$




[^0]:    1 "Official school publications" refers to material produced by students in the journalism, newspaper, yearbook, or writing classes and distributed to the student body either free or for a fee.

[^1]:    ${ }^{1}$ In unusual circumstances, the 10 day time limit may be extended by written notice by the prinicipal to the person making the request, setting forth the reasons for the extension and the date on which a determination is expected to be dispatched. In no event will the extension exceed 14 days. As used in this policy, "unusual circumstances" means the following, but only to the extent reasonably necessary to the proper processing of the particular request: 1) The need to search for and collect the records from field facilities or other establishments that are separate from the office processing the request; 2) The need to search for, collect, and appropriately examine a voluminous amount of separate and distinct records that are demanded in a single request; 3) The need for consultation, which shall be conducted with all practicable speed, with another agency having substantial interest in the determination of the request or among two or more components of the School having substantial subject matter interest therein; or 4) The need to compile data, to write programming language or a computer program, or to construct a computer report to extract data

[^2]:    LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

